Supplementary materials

31 studies included in the meta-analysis. This table included the specific coding content.

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| Author,Time | r | APP | CPI | COM | SS | k | WE Measure | PSMMeasure | Country | PDI | IDV | MAS | UAI | LTO | IVR |
| Abdelmotaleb,2020 | 0.410 |  |  |  |  | 329 | Others | global | Egypt | Higher | Collectivism | Low | Higher | Short-term | Lower |
| Bao,2018 | 0.210 |  |  |  |  | 216 | UWES | composite | China | Higher | Collectivism | High | Lower | Long-term | Lower |
| Bashir et al.,2021 | 0.385 |  |  |  |  | 56 | UWES | global | Pakistan | Higher | Collectivism | High | Higher | Long-term | Lower |
| Bland,2021 | 0.180 |  |  |  |  | 195 | Others | composite | USA | Lower | Individualism | High | Lower | Short-term | Higher |
| Borst,2017 | 0.500 |  |  |  |  | 9465 | UWES | composite | Netherlands | Lower | Individualism | Low | Lower | Long-term | Higher |
| Borst,2018 |  | 0.230 | 0.380 | 0.310 |  | 24334 | UWES | composite | Netherlands | Lower | Individualism | Low | Lower | Long-term | Higher |
| Boyd et al.,2020 | 0.260 |  |  |  |  | 159 | other | global | USA | Lower | Individualism | High | Lower | Short-term | Higher |
| Chen,2018 | 0.470 |  |  |  |  | 303 | UWES | composite | China | Higher | Collectivism | High | Lower | Long-term | Lower |
| Cooke et al.,2018 | 0.080 |  |  |  |  | 388 | UWES | composite | USA | Lower | Individualism | High | Lower | Short-term | Higher |
| Crosby,2014 | 0.310 |  |  |  |  | 669 | UWES | composite | USA | Lower | Individualism | High | Lower | Short-term | Higher |
| De Simone et al.,2016 | 0.338 |  |  |  |  | 137 | UWES | global | Italy | Higher | Individualism | High | Higher | Short-term | Lower |
| Eldor et al.,2018 | 0.240 |  |  |  |  | 227 | UWES | global | USA | Lower | Individualism | High | Lower | Short-term | Higher |
| Fang,2020 |  | 0.350 | 0.397 | 0.278 | 0.372 | 214 | Others | composite | China | Higher | Collectivism | High | Lower | Long-term | Lower |
| Gan,2020 | 0.457 |  |  |  |  | 468 | UWES | global | China | Higher | H | High | Lower | Long-term | Lower |
| Jeong et al.,2022 | 0.500 |  |  |  |  | 300 | UWES | composite | Korea | Higher | Collectivism | Low | Higher | Long-term | Lower |
| Kim,2015 | 0.560 |  |  |  |  | 11716 | Others | composite | Korea | Higher | Collectivism | Low | Higher | Long-term | Lower |
| Li,2022 | 0.413 |  |  |  |  | 436 | Others | global | China | Higher | Collectivism | High | Lower | Long-term | Lower |
| Luu,2018 | 0.330 |  |  |  |  | 960 | UWES | composite | Vietnam | Higher | Collectivism | Low | Lower | Long-term | Lower |
| Luu,2017 | 0.210 |  |  |  |  | 1183 | Others | composite | Vietnam | Higher | Collectivism | Low | Lower | Long-term | Lower |
| Meng et al.,2014 | 0.407 |  |  |  |  | 581 | UWES | composite | China | Higher | Collectivism | High | Lower | Long-term | Lower |
| Mussagulova,2020 | 0.466 |  |  |  |  | 218 | UWES | global | Moldova | Higher | Collectivism | High | Lower | Long-term | Lower |
| Park et al.,2015 | 0.130 |  |  |  |  | 790 | Others | composite | USA | Lower | Individualism | High | Lower | Short-term | Higher |
| Qi,2018 | 0.440 |  |  |  |  | 711 | Others | composite | China | Higher | Collectivism | High | Lower | Long-term | Lower |
| Shan et al.,2019 | 0.390 |  |  |  |  | 171 | UWES | global | China | Higher | Collectivism | High | Lower | Long-term | Lower |
| Shim et al.,2020 | 0.280 |  |  |  |  | 416 | Others | composite | Korea | Higher | Collectivism | Low | Higher | Long-term | Lower |
| Sun et al.,2017 | 0.300 |  |  |  |  | 403 | Others | composite | China | Higher | Collectivism | High | Lower | Long-term | Lower |
| Tsai et al.,2016 | 0.290 |  |  |  |  | 842 | Others | global | USA | Lower | Individualism | High | Lower | Short-term | Higher |
| Ugaddan et al.,2017 | 0.357 |  |  |  |  | 13051 | UWES | global | USA | Lower | Individualism | High | Lower | Short-term | Higher |
| Wang,2020 | 0.560 |  |  |  |  | 458 | UWES | global | China | Higher | Collectivism | High | Lower | Long-term | Lower |
| Zhu,2016 | 0.433 | 0.273 | 0.385 | 0.178 | 0.361 | 761 | UWES | composite | China | Higher | Collectivism | High | Lower | Long-term | Lower |
| Zhu,2012 |  | 0.350 | 0.397 | 0.278 | 0.372 | 761 | Others | composite | China | Higher | Collectivism | High | Lower | Long-term | Lower |

Note: r=Pearson correlation coefficient; k=Sample size; APP=Attraction to policymaking; CPI=Commitment to public interest; COM=Compassion; SS=Self-sacrifice; WE=Work engagement; PSM=Public service motivation; PDI=Power Distance Index; IDV=Individualism/Collectivism; MAS=Masculinity/Femininity; UAI=Uncertainty Avoidance Index; LTO=Long-term orientation /Short-term orientation; IVR=Indulgence and Restraint.