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Scale of risk factors associated with emotional exhaustion in innovative educational environments: psychometric study of teachers

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Educational innovation is a defining feature within educational institutions, necessitating a heightened emphasis on its promotion. However, exposure to these processes and participation tend to be highly demanding and exhausting for the teachers. Consequently, it becomes imperative for educational authorities to proactively monitor teachers' involvement in innovation, utilizing appropriate instruments to identify and assess the associated risk factors. This study proposes a rigorously validated and reliable model for measuring the risk factors associated with emotional exhaustion among teachers in innovative educational environments. Employing a cross-sectional design, the study scrutinized the psychometric properties of a sample comprising 535 university teachers from the same higher education institution actively engaged in educational innovation. The results from the investigation revealed that the measurement model demonstrated robust evidence of construct validity, as ascertained through both exploratory and confirmatory factor analysis. Predictive validity was evaluated utilizing Path Analysis, while convergence validity was assessed via Average Variance Extracted. Discriminant validity was established through the Homotrait-Heterotrait ratio, and gender invariance was validated through nested-model sequencing methods. Additionally, reliability assessments were conducted using both Cronbach's alpha and McDonald's omega coefficients. The resultant measurement model, characterized by its parsimony, offers educational institutions a valuable instrument for safeguarding faculty wellbeing amidst the demands of educational innovation.

KEYWORDS

risk assessment, emotional exhaustion, psychometrics, university teachers, faculty, educational innovation, higher education

1 Introduction

Education stands as a cornerstone in the holistic development of individuals and societies, playing a pivotal role in poverty alleviation, inequality reduction, empowerment, and promoting peaceful values. Its significance is underscored by its inclusion as one of the sustainable development goals for 2030 by the [United Nations \(2015\)](#). However, the pursuit and maintenance of educational quality face numerous challenges, ranging from economic downturns and financial constraints to the emergence of new educational paradigms and shifts in the roles and responsibilities of educators ([Romero and Laborín, 2016](#)).

Teaching, as a profession, occupies a central position in societal advancement, characterized by its inherent complexity and challenges. Teachers bear a myriad of responsibilities, including the mastery, creation, organization, and dissemination of knowledge, as well as providing academic guidance and addressing the emotional needs of students ([Vicente Coronado et al., 2019](#)). To fulfill these multifaceted roles, teachers are expected to exhibit qualities such as enthusiasm, empathy, tolerance, and optimism, while also striving for continuous personal and professional development ([Fernández et al., 2016](#); [Klusmann et al., 2023](#)).

Despite the intrinsic rewards of the teaching profession, research by [Ilisko et al. \(2020\)](#) and [Zhao and You \(2021\)](#) indicates that educators commonly experience heightened levels of stress, workload, and pressure to ensure student academic success. This amalgamation of professional and personal demands can evoke mixed emotions among teachers. While they derive satisfaction from the meaningful impact of their work on students' lives, they also grapple with persistent challenges, such as student disengagement, resource limitations, and constraints on professional autonomy ([Corbett et al., 2021](#), [Passey, 2021](#); [Vicente Coronado et al., 2019](#)). When the equilibrium between positive and negative experiences is disrupted, and negative emotions accrue due to prolonged exposure to stressors, teachers may suffer emotional exhaustion ([Cuadrado et al., 2022](#); [Evers et al., 2002](#)).

Emotional exhaustion is characterized by a sense of being overwhelmed and depleted of emotional resources and manifests as loss of energy, weakened resilience, and fatigue ([Evers et al., 2002](#); [Gil-Monte et al., 2009](#); [Portoghese et al., 2018](#); [Živanović et al., 2021](#)). This set of symptoms is often considered a major component of burnout syndrome ([Maslach and Leiter, 2017](#); [Virtanen et al., 2019](#)). The term “burnout syndrome” dates back to the 70s. Initially associated with professions involving caregiving, such as healthcare, social services, law, and education, burnout syndrome has since been observed across various occupational domains ([Rocha et al., 2020](#); [Sestili et al., 2018](#)). It has subsequently been extended to all types of work activity ([Appel-Meulenbroek et al., 2020](#)). This syndrome represents a psychological condition comprising emotional fatigue or exhaustion, depersonalization, or cynicism, and reduced personal efficacy ([Maslach et al., 1997](#); [World Health Organization, 2019](#)).

In the field of education, burnout has highly negative implications for the personal and professional lives of teacher ([Martínez-Libano and Yeomans, 2023](#); [Smetackova et al., 2019](#)), correlating with decreased job satisfaction, diminished self-efficacy, heightened stress levels, increased workloads, and diminished wellbeing ([Fernández et al., 2016](#); [Klusmann et al., 2023](#);

[Ma et al., 2023](#); [McInerney et al., 2018](#); [Smetackova et al., 2019](#)). Moreover, the phenomenon exacerbates teacher turnover rates, resulting in workforce shortages, diminished social support networks, and a decline in overall educational quality ([Burić et al., 2019](#); [Cuadrado et al., 2022](#)).

An often-overlooked factor exacerbating teacher emotional exhaustion is the implementation of educational innovation. According to [Kassymova et al. \(2019\)](#), implementing educational innovation engenders stress, manifesting in crises and tensions at personal, interpersonal, and organizational levels throughout the innovation process. Despite these challenges, the notion of higher education institutions abandoning innovation efforts is untenable. Hence, there arises a pressing need for mechanisms and instruments capable of identifying environments conducive to emotional exhaustion to preempt teacher burnout within innovative educational contexts.

The current study was conducted within a non-profit private higher education institution in Mexico, which prioritizes teaching quality and innovation as core objectives. Participating teachers in this study were engaged in implementing an educational innovation framework rooted in Challenge-Based Learning. Within this approach, teachers assumed multifaceted roles as facilitators, evaluators, and liaisons with external entities presenting challenges to student groups, comprising communities, companies, institutions, or organizations. This innovation aims to provide students with engaging, motivating, and meaningful learning experiences, wherein they apply acquired knowledge and develop competencies ([Tecnologico de Monterrey, 2017](#)). However, for teachers, this innovation represents both a source of reward and a significant challenge, as they must invest additional effort in assigning student groups, guiding them through challenge resolution, and facilitating presentations to external stakeholders, effectively doubling their workload.

The recognition of burnout as an occupational phenomenon by the [World Health Organization, 2019](#), included in the 11th revision of the International Classification of Diseases, underscores the gravity of the issue. Although not classified as a medical condition, burnout is conceptualized as a syndrome stemming from chronic work-related stress that remains unaddressed ([World Health Organization, 2022a,b](#)). Additionally, the organization reported in 2019 that approximately 15% of working-age adults worldwide experienced a mental disorder, contributing to a staggering loss of twelve billion days of work annually, amounting to an economic cost of one trillion dollars ([World Health Organization, 2022a,b](#)). These findings underscore the urgent need for proactive measures to address burnout and its associated impacts on individuals and organizations.

In Mexico, the prevalence of mental health disorders is a pressing concern, with 15.4% of the adult population reporting symptoms of depression, 19.3% experiencing severe anxiety, and 31.3% exhibiting varying degrees of anxiety symptoms ([INEGI, 2021](#)). Furthermore, the [Pan American Health Organization's \(2019\)](#) report positioned Mexico within the third quintile for depressive disorders among its member countries. In response to these challenges, Mexico introduced and published the official standard NOM-035-STPS-2018, “Psychosocial Risk Factors at Work, Identification, Analysis, and Prevention,” by the Ministry of Labor and Social Welfare in 2018. This standard seeks to

mitigate psychosocial risk factors and promote healthy work environments conducive to professional performance. It delineates definitions, obligations, procedures, and recommendations while incorporating a scale for measuring psychosocial risk factors. However, the validity and reliability of this scale have been subject to limited assessment, with existing studies yielding questionable results (Cano-Gutierrez et al., 2023; Gutiérrez et al., 2022; Santoyo et al., 2022). In this scenario, the regulation mentions that institutions can have their own instruments if they comply with set criteria or adjustment indices established therein.

Considering the scarcity of validated measurement instruments, a crucial need exists to develop tools for assessing risk factors for emotional exhaustion in educational innovation settings (Evers et al., 2002; Guerrero-Barona et al., 2018; Kassymova et al., 2019). Consequently, a comprehensive examination of teachers' risk factors is warranted (Monroy-Castillo and Juárez-García, 2019; Olivares et al., 2020). The primary objective of this research is to propose a model with robust evidence of validity and reliability for measuring risk factors associated with teachers' emotional exhaustion within innovative educational environments.

The proposed model encompasses two correlated factors, personal risks (F1) and psychosocial risks (F2), along with gender invariance. Additionally, the model assesses the predictive capacity of these factors on emotional exhaustion within innovative educational environments. Specifically, the predictive relationship model delineates a directional pathway from psychosocial to personal factors, wherein emotional exhaustion is directly influenced by personal factors and indirectly mediated by psychosocial factors. The resulting model is characterized by its parsimony and unsaturation, with the individual's assessment of their mental wellbeing in the innovative educational environment serving as its focal point. This assessment is influenced by peer and managerial evaluations, as well as interactions that bolster self-esteem and autonomy in the teacher's role.

2 Materials and methods

This quantitative study uses a cross-sectional survey design (Creswell, 2012). All participants were informed that their involvement was voluntary and that their personal data would be handled in accordance with prevailing regulations.

2.1 Participants

A non-probabilistic method was used to select the sample. A total of 535 university teachers participated, which is a statistically representative sample of the subpopulation that used the educational innovation. The teachers come from the six faculties that make up the higher education institution. These educators were engaged in a semester-long educational innovation initiative centered on challenge-based learning in collaboration with an external partner (Tecnologico de Monterrey, 2017). Of the participants, 314 (58.70%) identified themselves as male, 214 (40%) as female, and 7 (1.30%) opted not to disclose their gender. The mean age of the participants was 46.08 years (SD = 8.96 years). Regarding employment status, 300 participants were full-time

TABLE 1 Descriptive statistics of the attributive variables.

Variables	M	SD	Min	Max
Teaching experience in general	17.75	9.99	1	45
Years of experience teaching in the institution with educational innovation	14.28	9.47	1	40
Average number of courses taught per period	2.95	1.30	0	8

M, mean, SD, standard deviation, Min, minimum, Max, maximum.

(56.07%), while the remaining 235 were part-time faculty members. Most teachers (89%) reported exclusive employment within the institution. Regarding academic qualifications, 222 (41.50%) teachers indicated that they had a doctoral degree, 295 (55.14%) had a master's degree, and 18 (3.36%) possessed a professional degree. To complement the characterization of the participants, Table 1 presents the descriptive statistics about overall teaching experience, specific teaching experience, and the average number of courses historically taught.

2.2 Instruments

This section presents the two scales implemented, their description, and their characteristics.

2.2.1 Scale of risk factors associated with emotional exhaustion in innovative educational environments (FRADI in Spanish acronym)

This proposal was designed based on the contributions of Bitran et al. (2019), Guerrero-Barona et al. (2018), Monroy-Castillo and Juárez-García (2019), and Unda Rojas et al. (2020). Initially, it comprised 23 Likert-type items with options ranging from 0 (strongly disagree) to 4 (strongly agree). The scale underwent a rigorous content validation process. Through a content validation process, the experts recommended the exclusion of 8 items and the inclusion of 2 new items, resulting in a refined scale consisting of 17 items.

Table 2 provides a comprehensive overview of the scale items and their corresponding dimensions. These dimensions include:

1. Personal risk factors (PRF). These factors directly impact an individual's physical, emotional, and cognitive wellbeing, thereby impeding the fulfillment of basic needs.
2. Psychosocial risk factors (PSRF). Derived from the nature of the role, these factors encompass interactions and perceptions of a peer or leader.

This segmentation enables a nuanced exploration of the various facets contributing to emotional exhaustion within innovative educational environments.

2.2.2 Emotional distress scale

Traditional burnout measurement scales face criticism regarding their theoretical structure, empirical fit, and consistency in reporting psychometric properties (Kristensen et al., 2005;

TABLE 2 FRADI scale dimensions and items.

#	D	Item
1	PRF	The “educational innovation” reduced the hours of sleep I usually get during a regular semester.
2	PRF	The “educational innovation” involved significant academic overload compared to a regular semester.
3	PRF	The “educational innovation” provoked an imbalance between my personal and academic life.
4	PRF	The “educational innovation” activities caused my perception of self-efficacy to decrease compared to a regular semester.
5	PSRF	When I participated in the “educational innovation,” I felt that my autonomy to face responsibilities diminished.
6	PRF	Participating in the “educational innovation” required more physical demands than a regular semester.
7	PRF	Participating in the “educational innovation” was more emotionally demanding than a regular semester.
8	PRF	Participating in the “educational innovation” made more cognitive demands than a regular semester.
9	PSRF	My tolerance was lower during my time in the “educational innovation” than in a regular semester.
10	PSRF	The “educational innovation” caused me to become socially isolated.
11	PRF	During my participation in the “educational innovation,” I had less time to feed myself than in a regular semester.
12	PRF	During my participation in the “educational innovation,” I had less time to rest than in a regular semester.
13	PRF	During my participation in the “educational innovation,” I had less time for self-care than in a regular semester.
14	PSRF	I feel that my leaders did not value my participation in the “educational innovation.”
15	PSRF	I feel that my peers did not value my participation in the “educational innovation.”
16	PSRF	I feel that the support received to accomplish the “educational innovation” was deficient.
17	PRF	The “educational innovation” generated a more stressful environment than a regular semester.

D, dimension; PRF, personal risk factors; PSRF, psychosocial risk factors. The name of the innovation was replaced by “educational innovation.”

Shoman et al., 2021). Notably, various models have been proposed for measuring burnout, such as the Maslach Burnout Inventory (MBI; Maslach et al., 1997), Copenhagen Burnout Inventory (CBI; Kristensen et al., 2005), and Oldenburg Burnout Inventory (Demerouti et al., 2003). Among these inventories, the MBI stands out for the number of burnout research that applies it (Bravo et al., 2021). However, critiques of its structural composition suggest that the depersonalization dimension may be viewed as a coping mechanism, while personal fulfillment is perceived as a consequence (Kristensen et al., 2005; Shoman et al., 2021). Moreover, interpreting MBI results necessitates analyzing and interpreting scores independently for each dimension (Maslach and Leiter, 2021),

with inconclusive data regarding interdimensional correlations (Živanović et al., 2021).

In contrast, the CBI seeks to rectify certain aspects of the MBI by focusing on investigating exhaustion across various life domains. However, recent studies have indicated challenges in maintaining the scale’s structural integrity, necessitating adjustments to item formulations and resulting in solutions comprising 2 to 4 highly correlated factors (Bolatova et al., 2021; Jeon et al., 2019; Piperac et al., 2021; Wongtrakul et al., 2021).

In this study, we elected to utilize the Emotional Exhaustion subscale from the model proposed by Gil-Monte et al. (2009) for assessing Work-Burnout Syndrome, which has demonstrated validity and reliability in Mexican higher education teaching populations. Within this model, Emotional Exhaustion is defined as the experience of emotional and physical depletion resulting from daily encounters with problematic individuals or situations in the workplace. The subscale comprises four items rated on a Likert-type scale ranging from 0 (never) to 4 (always).

2.3 Ethical considerations

The study was reviewed and approved by the Experimentation and Measurement Impact Office of the participating educational institution. In addition, the guidelines established by the American Psychological Association (2017) for the development of research with respect to data confidentiality and obtaining informed consent were followed. Participants were informed of the purpose of the research, the estimated duration, and the different stages of the study. They were also given the possibility of refusing to participate and a contact address for questions about the project. Moreover, a complete privacy notice¹ used by Tecnológico de Monterrey was also added. Finally, it is worth mentioning that none of the data collected is considered sensitive personal data in Mexico (Cámara de Diputados del H. Congreso de la Unión, 2010).

2.4 Data analysis

Six expert judges participated in the content validity analysis, including two psychometric experts, a psychology professional, a professor in educational innovation (Beltran-Sanchez and Dominguez, 2021), and two project-lead researchers with experience in education and research.

Construct validation was performed with exploratory factor analysis (EFA, $n = 278$) and confirmatory factor analysis (CFA, $n = 257$). The following parameters were considered to carry out the EFA:

- Data normality. Measured by symmetry and kurtosis scores (± 3 ; George and Mallery, 2019).
- Data adequacy. The Kaiser-Meyer-Olkin test ($KMO > 0.80$) and Bartlett’s sphericity test with $p = 0.050$ verified the presence of multicollinearity (Cea, 2004).
- Communalities with values equal to or greater than 0.30 (DeVellis, 2012).

¹ <https://tec.mx/en/privacy-notices>

- Factor loads greater than 0.35 (Hair et al., 2019).
- Explained variance greater than 50% (Cea, 2004; Hair et al., 1999; Merenda, 1997).
- Extraction method: maximum likelihood
- Rotation method: Oblimin

Similarly, for the execution of the CFA, the maximum likelihood (ML) method was used for the estimation of parameters and compliance with the adjustment indices proposed by Hair et al. (2019), Cea (2004), and Byrne (2016) was ensured, which are:

- Absolute Fit Indices
 - Likelihood ratio (X^2). The p -value is expected to be ≥ 0.05 .
 - Goodness-of-fit index (GFI): The accepted value ≥ 0.90 .
 - Adjusted goodness-of-fit ratio (AGFI): The accepted value ≥ 0.90 .
 - Standardized Root Mean Square Residual (SRMR): Values ≤ 0.05 .
- Incremental adjustment indices:
 - Comparative Adjustment Index (CFI): The accepted value ≥ 0.90 .
 - Tucker-Lewis Index (TLI): The accepted value ≥ 0.90 .
 - Incremental Fit Index (IFI): The accepted value ≥ 0.90 .
- Discrepancy-Based Adjustment Indices:
 - Root Mean Square Area of Approximation (RMSEA). Values ≤ 0.08 are expected.
 - Standardized chi-square (X^2/df): Indicates the fit of the model; values between 1 and 3 are desired.

Additionally, a multigroup analysis was performed to determine the invariance between men ($n = 257$) and women ($n = 257$) using nested models: configurational (without constraints), metric (with constraints on structural weights), scalar (constraints on intercepts), structural (constraints on covariances) and error (with restrictions on residuals). This approach also used ML, and confidence intervals were calculated using the bias-corrected percentile method and accelerated from 1,000 Bootstrap samples. The confidence level was set at 90%. Following Chen (2007), the following five goodness-of-fit difference indices (among nested models) and cut-off points were used: ΔX^2 ($p > 0.050$), $\Delta X^2/df$ (< 3), ΔCFI (< 0.01), $\Delta RMSEA$ (< 0.015) y $\Delta SRMR$ (< 0.03 , constraints on structural weights; < 0.01 when comparing intercepts and errors).

Convergent validity was determined using the Average Variance Extracted (AVE), which, according to Hair et al. (2019), must be greater than 0.50. This value is the average of the squared loads of all the items associated with the construct. The Heterotrait-Monotrait ratio (HTMT), equal to or less than 0.90 (Henseler et al., 2015), was used to evaluate discriminant validity. Similarly, predictive validity was performed using structural equation modeling (SEM) with the same cut-off points in goodness-of-fit indices as in CFA. Additionally, the invariance for gender was tested with the goodness-of-fit difference indices mentioned for this process using the

same method of estimation of parameters and confidence intervals.

Finally, reliability was assessed using the internal consistency of the scale using Cronbach's alpha ($\alpha \geq 0.70$, Nunnally and Bernstein, 1994; DeVellis, 2012) and McDonald's omega ($\omega \geq 0.80$, McDonald, 1999; Feißt et al., 2019; Hayes and Coutts, 2020).

3 Results

3.1 Construct validity

3.1.1 Exploratory factor analysis

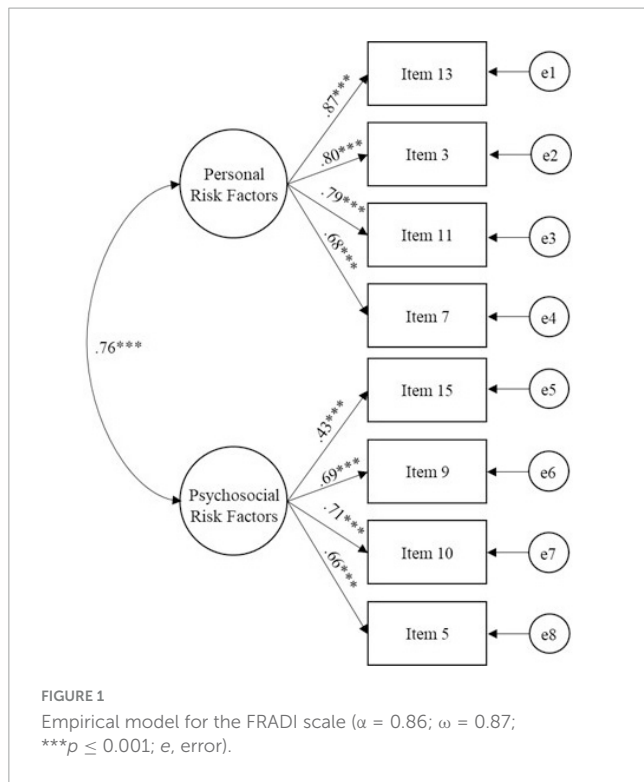
In the first execution of the exploratory factor analysis (EFA), two of the items (8 and 16) were excluded because they did not meet the commonality criterion since they had a score lower than 0.30. Subsequently, in a second iteration of the EFA, although the commonality criterion was satisfied, two items (1 and 4) exhibited ambiguous loadings and were consequently removed.

The final EFA was conducted utilizing the maximum likelihood extraction method with oblique rotation. The dataset demonstrated high multicollinearity, with Kaiser-Meyer-Olkin (KMO) measure of sampling adequacy yielding 0.91, and Bartlett's test of sphericity indicating significance ($\chi^2 = 2,063.26$, $p < 0.001$). The resulting model consisted of 13 items distributed across two dimensions, collectively accounting for 55.45% of the variance. The first dimension, comprising personal risk factors, encompassed eight items, explaining 46.16%, and the second dimension, representing

TABLE 3 Summary of the exploratory factor analysis of the FRADI scale.

Items	Factors		h^2
	PRF	PSRF	
Item 12	0.90		0.78
Item 13	0.81		0.73
Item 3	0.78		0.71
Item 2	0.78		0.51
Item 6	0.73		0.49
Item 11	0.65		0.64
Item 7	0.63		0.44
Item 17	0.62		0.41
Item 15		0.79	0.54
Item 14		0.77	0.55
Item 9		0.53	0.47
Item 10		0.49	0.55
Item 5		0.49	0.38
	PRF	PSRF	
Correlations between dimensions			
PRF ($\alpha = 0.92$, $\omega = 0.92$)	–	0.50***	
PSRF ($\alpha = 0.81$, $\omega = 0.81$)		–	

*** $p \leq 0.001$; h , communality; PRF, personal risk factors; PSRF, psychosocial risk factors; α , Cronbach's alpha; ω , McDonald's omega.



psychosocial risk factors, comprised five items, explaining 9.29% of the variance. The overall reliability of the 13 items was acceptable, with Cronbach’s alpha (α) and McDonald’s omega (ω) coefficients both calculated at 0.91. Refer to Table 3 for further details.

3.1.2 Confirmatory factor analysis

Building upon the structure obtained in the EFA, the measurement model was confirmed. The maximum likelihood method was used to estimate parameters and determine the fit between the theoretical and empirical models in the CFA. The results obtained in the indices indicate that the fit of the model to the observed data was confirmed: $X^2 = 25.89$, $p = 0.133$, $df = 19$; $X^2/df = 1.36$; $SRMR = 0.03$; $RMSEA = 0.04$, CI [0.00, 0.07]; $CFI = 0.99$; $NFI = 0.97$; $GFI = 0.98$; $AGFI = 0.96$; $TLI = 0.99$ e $IFI = 0.99$. Furthermore, significant factor loadings were observed for all items, ranging from 0.43 to 0.87 (see Figure 1). Following the recommendation of modification indices, five items (2, 6, 12, 14, and 17) were subsequently removed from the analysis. These findings collectively underscore the robustness of the measurement model, affirming its validity in capturing the underlying constructs of interest.

3.1.3 Convergence and discriminant validity

Evidence of convergent validity was found, as a score equal to 0.51 was obtained in the extracted average variance, along with standardized measure weights greater than 0.50 and reliability scores greater than 0.80 for McDonald’s omega and Cronbach’s alpha. Regarding divergent validity, a value equal to 0.91 was obtained when calculating the Heterotrait-Monotrait ratio (HTMT), which can be considered moderate discrimination.

3.1.4 Measurement invariance

An analysis of the statistical significance of the parameters for evaluating invariance between men and women was performed. In the five nested models of both samples by gender, all parameters were statistically significant ($p < 0.05$). It was found that the confidence intervals of the parameters overlap in their estimation in each of the two samples by gender, except for the variance of the psychosocial factors dimension (σ^2_{F2}), which was higher ($\sigma^2_{F2} = 0.18$, 90% CI [0.10, 0.27]) in men than women ($\sigma^2_{F2} = 0.03$, 95% CI [0, 0.08]). Also, the likelihood ratio (*critical ratio CR*) statistics that compare both samples in each parameter were in the range $(-2, 2)$, except the *CR* corresponding to the variance mentioned above, $CR(\sigma_{F2}) = -2.87 < -2$ (see Table 4).

The goodness of fit of the configural (unconstrained), metric (constrained structural weights), and scalar (with additional constraints on intercepts) model was good for the indices-based data: p for $X^2 > 0.05$, $X^2/df < 2$, $CFI > 0.95$ and $RMSEA < 0.05$. The structural model (with additional constraints on the covariance between the two factors) and the error model (with constraints on the variances of the measurement errors) presented an acceptable fit. The chi-square test did not maintain the null goodness-of-fit hypothesis, but it was for the indices $X^2/df < 2$, $CFI > 0.95$, and the value of $RMSEA$ was less than 0.075.

Imposing constraints on structural weights and intercepts (scalar invariance) maintained the null hypothesis of invariance. Models with constraints on structural variances-covariances and structural residuals have a loss in goodness-of-fit considering X^2 but not X^2/df , CFI , $RMSEA$, and $SRMR$ (see Table 5).

3.2 Validity predictive

The predictive validity of the FRADI two-factor model was tested using structural equations. A predictive Emotional Exhaustion (EE) model was specified (see Figure 2). This model proposed that psychosocial factors (F2) do not directly affect emotional exhaustion but are indirectly mediated by personal factors (F1). Consequently, only personal factors (F1) directly affect emotional exhaustion. It was found that the two factors of the FRADI scale explained 56% of the variance of this variable. The two direct effects were significant ($F2 \rightarrow F1$ and $F1 \rightarrow EE$), as well as the indirect effect ($F1|F2 \rightarrow EE$), with large effect sizes being greater than 0.30 (Cohen, 1988; see Table 6). There is no suggestion when reviewing the goodness-of-fit improvement indices, such as specifying the direct prediction of emotional exhaustion by psychosocial risk factors. Even if this pathway is added, it is not significant.

Additionally, this prediction model’s invariance between men and women was verified. The unrestricted model (M1) got an excellent fit ($X^2 = 0.34$, $p = 0.845$; $CFI = 1$, $RMSEA \leq 0.01$ [0.00, 0.07], $SRMR = 0.01$). The nested model with structural weight constraints (M2) also had an excellent fit and when compared with M1, no statistically significant differences were found ($\Delta X^2 = 1.75$, $p = 0.418$; $\Delta CFI = 0.00$, $\Delta RMSEA = 0.00$, $\Delta SRMR = 0.00$). The nested model with additional constraints on the intercepts (M3) had an excellent fit and when compared with M2, differences were found by the likelihood ratio difference test ($p = 0.044$),

TABLE 4 Parameters for unconstraint model between women and men.

Parameter	Men (n = 162)			Women (n = 113)			CR
	Estimate	CI 90%	p	Estimate	CI 90%	p	
λ_{13}	0.83	[0.76, 0.89]	0.003	0.90	[0.85, 0.94]	0.002	
λ_3	0.74	[0.64, 0.81]	0.004	0.86	[0.80, 0.91]	0.002	0.24
λ_{11}	0.76	[0.67, 0.83]	0.003	0.82	[0.74, 0.88]	0.003	0.26
λ_7	0.65	[0.56, 0.74]	0.001	0.71	[0.61, 0.79]	0.002	-0.04
AVE	0.75			0.82			
λ_{15}	0.58	[0.45, 0.70]	0.002	0.22	[0.06, 0.38]	0.003	
λ_9	0.73	[0.62, 0.79]	0.007	0.64	[0.45, 0.81]	0.003	1.17
λ_{10}	0.75	[0.63, 0.86]	0.002	0.64	[0.45, 0.78]	0.004	1.25
λ_5	0.69	[0.57, 0.78]	0.003	0.64	[0.47, 0.76]	0.003	1.15
AVE	0.59			0.54			
ρ	0.79	[0.68, 0.87]	0.002	0.76	[0.62, 0.92]	0.001	-1.84
σ^2_{F1}	0.42	[0.33, 0.54]	0.001	0.66	[0.53, 0.85]	0.001	1.81
σ^2_{F2}	0.18	[0.10, 0.27]	0.001	0.03	[0, 0.08]	0.003	-2.87
$\sigma^2_{\epsilon_{13}}$	0.19	[0.13, 0.27]	0.001	0.15	[0.10, 0.21]	0.001	-0.72
$\sigma^2_{\epsilon_3}$	0.31	[0.25, 0.43]	< 0.001	0.22	[0.16, 0.29]	0.001	-1.48
$\sigma^2_{\epsilon_{11}}$	0.25	[0.19, 0.33]	0.001	0.28	[0.21, 0.40]	< 0.001	0.51
$\sigma^2_{\epsilon_7}$	0.40	[0.33, 0.48]	0.001	0.45	[0.35, 0.61]	< 0.001	0.52
$\sigma^2_{\epsilon_{15}}$	0.34	[0.25, 0.47]	0.001	0.50	[0.42, 0.62]	< 0.001	1.93
$\sigma^2_{\epsilon_9}$	0.18	[0.14, 0.24]	< 0.001	0.25	[0.17, 0.34]	< 0.001	1.42
$\sigma^2_{\epsilon_{10}}$	0.15	[0.11, 0.22]	0.001	0.31	[0.20, 0.48]	0.001	2.72
$\sigma^2_{\epsilon_5}$	0.34	[0.25, 0.45]	0.001	0.36	[0.25, 0.49]	< 0.001	0.22

n, sample size; λ , factor loading; AVE, average variance explained; ρ , correlation; σ^2 , variance; ϵ , error; CI, confidence Interval; p, significance; CR, critical ratio.

but not in the goodness-of-fit indices that are less sensitive to sample size ($\Delta CFI = -0.01$, $\Delta RMSEA = 0.01$, $\Delta SRMR = 0.00$). The nested model with additional constraints on the means (M4) similarly had an excellent fit, and when compared to M3, no differences were found ($\Delta X^2 = 0.25$, $p = 0.616$; $\Delta CFI = 0.00$, $\Delta RMSEA = 0.01$, $\Delta SRMR = 0.00$). The nested model with additional constraint on the variance of the exogenous factor (M5) also had an excellent fit, and when contrasted with the M4, no differences were found either ($\Delta X^2 = 0.78$, $p = 0.376$; $\Delta CFI = 0.00$, $\Delta RMSEA = 0.00$, $\Delta SRMR = 0.00$). Finally, the nested model with additional constraints on the variances of the structural errors (M6) obtained a good fit, and when contrasted with the M5, differences were found between them ($\Delta X^2 = 10.94$, $p = 0.004$; $\Delta CFI = -0.03$, $\Delta RMSEA = 0.00$, $\Delta SRMR = 0.01$). Model 6 can be seen in Figure 2. By having all the parameters constrained between the two samples, the estimates of their parameters were the same in the samples of women and men.

4 Discussion

The objective of this study was to propose a model with evidence of validity and reliability to measure the risk factors for emotional exhaustion of teachers in innovative educational environments, which was fulfilled per the results obtained in each of the statistical analyses.

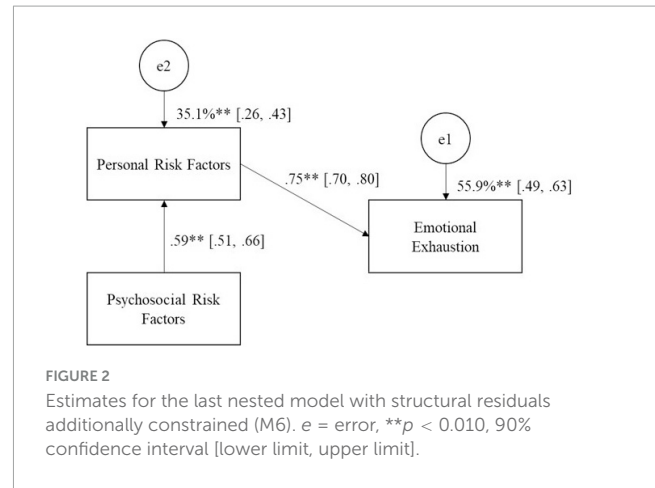
According to Rojas-Mata et al. (2022) and Santoyo et al. (2022), both in Latin America and in Mexico, the development of instruments to assess risk factors at work is still incipient, and this is reflected in the scale of production of measurement instruments. With the advent of NOM-035 in Mexico, some first drafts and studies related to the instrument proposed in the standard have been carried out. Studies conducted to determine the psychometric properties of this scale have been questioned.

Cano-Gutierrez et al. (2023) conducted a first analysis with a large sample of Mexican education and industry workers (n = 2,149). Their results indicated an inadequate fit and the exclusion of a considerable number of items from the original model, which comprised 62 items distributed into eight factors. The final solution had three dimensions measured with 42 items ($X^2 = 11,683.4$, $df = 1,762$, $p < 0.01$; $CFI = 0.95$, $NNFI = 0.95$, $GFI = 0.96$, $SRMR = 0.07$, $RMSEA = 0.06$; F1: $k = 20$, $\alpha = 0.94$, $\omega = 0.95$, F2: $k = 19$, $\alpha = 0.95$, $\omega = 0.96$ y F3: $k = 3$, $\alpha = 0.63$, $\omega = 0.64$). On the other hand, Gutiérrez et al. (2022) presented evidence of validity and reliability of the subscale corresponding to the domain of Labor Relations in the industry environment with 250 company supervisors. Their results indicated good reliability with scores above 0.88 in Cronbach's alpha coefficient and an adequate fit in exploratory factor analysis ($X^2 = 2,140.77$, $df = 26$, $p \leq 0.001$, $KMO = 84$). The factor loads were greater than 0.50 and explained 79.43% of the variance; however, the theoretical structure of the domain was not maintained. In addition to the above, Santoyo et al.

TABLE 5 Goodness of fit indices for nested models.

Models	X^2	df	p	X^2/df	CFI	RMSEA	SRMR	$\Delta X^2 (\Delta df, p)$	$\Delta X^2 / \Delta df$	ΔCFI	$\Delta RMSEA$	$\Delta SRMR$
Configurational	40.97	38	0.342	1.08	1	0.02 [0.00, 0.05]	0.03					
Metric	48.12	44	0.310	1.09	1	0.02 [0.00, 0.05]	0.04	7.16 (6, 0.307)	1.19	0.00	0.00	0.00
Scalar	64.26	52	0.118	1.26	0.99	0.03 [0.00, 0.05]	0.04	16.13 (8, 0.041)	2.02	-0.01	0.01	0.00
Structural	75.78	55	0.033	1.38	0.98	0.04 [0.01, 0.06]	0.05	11.52 (3, 0.009)	3.84	-0.01	0.01	0.01
Error	97.28	63	0.004	1.54	0.96	0.05 [0.32, 0.06]	0.06	21.50 (8, 0.006)	2.69	-0.02	0.00	0.01

X^2 , likelihood ratio; df, degree freedom; p, significance; X^2/df , standardized chi-square; CFI, Comparative Adjustment Index; RMSEA, Root Mean Square Error of Approximation; SRMR, Standardized Root Mean Square Residual, Δ , increment.



(2022) reported their validity and reliability results from research with 403 company workers. Their findings provided evidence of reliability ($\alpha = 0.92$, $\omega = 0.93$). The fit values in confirmatory factor analysis were inappropriate ($X^2/df = 2.68$, $GFI = 0.65$, $CFI = 0.72$, $RMSEA = 0.06$). In addition, it was necessary to eliminate items and rely on the original theoretical structure, obtaining a five-dimensional solution with more than 60 items. Finally, Unda et al. (2016) tested a model with 500 higher education professors; the result was a five-dimensional model comprising 31 items. Their proposal provided satisfactory validity evidence ($X^2 = 5,656.65$, $df = 1,128$, $p \leq 0.001$; $KMO = 0.90$) and attained 60.1% of explained variance. Regarding the reliability of the subscales, the Cronbach's alpha coefficient scores ranged from 0.92 to 0.75.

Compared to the previous scales, the model proposed here is parsimonious, comprising eight items distributed in two dimensions. The personal risk factor for emotional exhaustion in innovative educational environments, reduced to four items, indicates decreased time for self-care and eating, feelings of imbalance between personal and academic life, and greater emotional demands to participate in educational innovation. Excluded were reduced hours of sleep, academic overload, perception of decreased self-efficacy, greater physical demand, greater cognitive demand, less time to rest, and a more stressful environment. Consequently, this simplified factor accentuates an imbalance toward the work to the person's detriment. The psychosocial risk element factor, reduced to four items, indicates a feeling that one's participation in educational innovation is not valued by peers, less tolerance, greater social isolation, and decreased autonomy to face responsibilities. Left out were lack of appreciation by the bosses and feeling deficient support when participating in educational innovation. Consequently, this simplified factor accentuates the loss of quality in social interaction with less peer appreciation, less tolerance, more feelings of isolation, and more dependence.

In addition, the scale proposed here is invariant between men and women at a scalar level. The adjustment indices are high, and the results obtained in terms of reliability are excellent (McDonald, 1999) The Cronbach's alpha coefficient was used for its measurement, which assumes that the items are tau-equivalent, and the omega coefficient does not require this assumption (Hayes and Coutts, 2020); the assumption of tau-equivalence was sustained (Chechi and Chakraborty, 2020). On the other hand, it should

TABLE 6 Standardized indirect, direct, and total effects in the nested model with structural residual constraints, whose estimates are expected of women and men.

Path	Total effect				Direct effect				Indirect effect			
	Point	LL	UL	p	Point	LL	UL	p	Point	LL	UL	p
PSRF → PRF	0.59	0.51	0.66	0.003	0.59	0.51	0.66	0.003				
PSRF → EE	0.44	0.38	0.51	0.002					0.44	0.38	0.51	0.002
PRF → EE	0.75	0.70	0.80	0.002	0.75	0.70	0.80	0.002				

PSRF, psychosocial risk factor; PRF, personal risk factor; EE, emotional exhaustion; Point, point estimation; LL, lower limit; UL, upper limit of a 90% confidence interval; p, probability value a two-tailed test.

be noted that the sample size was adequate for the execution of exploratory and confirmatory factor analyses (Byrne, 2016).

The Average Variance Extracted score was higher than recommended (Moral-de-la Rubia, 2019), confirming the scale’s convergent validity, which means the items are closely related to their latent factor. Regarding discriminant validity, the HTMT score was outside the cut-off point recommended by Henseler et al. (2015), so its result can be considered moderate. This may be due to the high and complex correlation between the personal and psychosocial factors that comprise the FRADI scale.

Furthermore, this study shows evidence of external validity through a predictive analysis of emotional exhaustion, explaining 56% of the variance of this construct, thus providing greater certainty to the model for measuring risk factors. In addition, a high level of invariance between genders was confirmed, which provides certainty when comparing the results of women and men. Likewise, it was found that psychosocial risk factors indirectly influence emotional exhaustion in an innovative educational environment through personal factors and not directly. The core of burnout is the perception of internal balance and wellbeing concerning the teaching activity. However, this perception is influenced by psychosocial factors about the loss of quality in social interaction in the innovative educational environment, with less peer appreciation, less tolerance, more feelings of isolation, and more dependence.

5 Conclusion

This study successfully developed and validated the FRADI scale, a psychometric instrument designed to measure risk factors associated with emotional exhaustion in innovative educational environments. The scale demonstrates strong psychometric properties, including reliability and validity, making it a valuable tool for educational institutions aiming to monitor and support teacher wellbeing. The study’s findings highlight the critical importance of addressing both personal and psychosocial risk factors that contribute to emotional exhaustion, especially in contexts where educational innovation is emphasized. These goals are achieved, and all the criteria established by NOM-035-STPS-2018 (Secretaría del Trabajo y Previsión Social, 2018) are satisfactorily met.

Notably, the results emphasize that personal factors, such as reduced time for self-care and increased emotional demands, directly predict emotional exhaustion. Meanwhile, psychosocial factors, such as feelings of social isolation and diminished autonomy, indirectly influence this outcome through their

impact on personal wellbeing. This underscores the need for comprehensive support systems that address both individual and social aspects of teachers’ professional lives.

Although the study provides a robust model to assess risk factors for emotional exhaustion, some limitations must be recognized, which should be addressed as future lines of research, such as: (a) the participants belong to a single institution of higher education, so it is advisable to explore the psychometric properties and test invariance considering contracts, grades, ages, public and private institutions, different educational levels and other innovative environments different from the educational one, since some of these factors have been observed as determinants (Ribeiro et al., 2020); (b) the cross-sectional design limits the ability to draw conclusions about changes over time, so it is recommended to consider longitudinal approaches to better understand these dynamics and determine temporal reliability; (c) studies with samples that transcend and allow cross-cultural comparisons, starting with Spanish-speaking countries and transferring their application to countries of other languages through translation; (d) conduct interventions derived from the results of the measurement model with the aim of preventing emotional exhaustion; (e) conduct studies with samples that transcend and allow cross-cultural comparisons, starting with Spanish-speaking countries and transferring their application to countries of other languages through translation; (f) carry out interventions derived from the results of the measurement model with the aim of preventing emotional exhaustion.

In conclusion, promoting teacher wellbeing is essential for maintaining high-quality education, particularly in environments prioritizing innovation. The FRADI scale offers educational leaders a practical tool for identifying and mitigating the risk factors associated with emotional exhaustion, ultimately contributing to healthier, more sustainable educational practices.

Data availability statement

The datasets presented in this article are not readily available because confidentiality issues. Requests to access the datasets should be directed to AD, angeles.dominguez@tec.mx.

Ethics statement

The studies involving humans were approved by the Instituto Tecnológico y de Estudios Superiores de Monterrey. The studies were conducted in accordance with the local legislation and

institutional requirements. The participants provided their written informed consent to participate in this study.

Author contributions

JB-S: Conceptualization, Data curation, Formal analysis, Investigation, Methodology, Resources, Validation, Visualization, Writing – original draft, Writing – review & editing. AD: Conceptualization, Funding acquisition, Investigation, Methodology, Project administration, Resources, Supervision, Validation, Writing – review & editing. JM: Formal analysis, Validation, Visualization, Writing – review & editing.

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Conflict of interest

The authors declare that the research was conducted in the absence of any commercial or financial relationships that could be construed as a potential conflict of interest.

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