#### Check for updates

#### **OPEN ACCESS**

EDITED BY Katja Upadyaya, University of Helsinki, Finland

REVIEWED BY Tim Pressley, Christopher Newport University, United States Xinian Jiao, Qingdao University, China

\*CORRESPONDENCE Andrea Westphal andrea.westphal@uni-greifswald.de

SPECIALTY SECTION

This article was submitted to Educational Psychology, a section of the journal Frontiers in Psychology

RECEIVED 14 April 2022 ACCEPTED 05 August 2022 PUBLISHED 02 September 2022

#### CITATION

Westphal A, Kalinowski E, Hoferichter CJ and Vock M (2022) K–12 teachers' stress and burnout during the COVID-19 pandemic: A systematic review. *Front. Psychol.* 13:920326. doi: 10.3389/fpsyg.2022.920326

#### COPYRIGHT

© 2022 Westphal, Kalinowski, Hoferichter and Vock. This is an open-access article distributed under the terms of the Creative Commons Attribution License (CC BY). The use, distribution or reproduction in other forums is permitted, provided the original author(s) and the copyright owner(s) are credited and that the original publication in this journal is cited, in accordance with accepted academic practice. No use, distribution or reproduction is permitted which does not comply with these terms.

# K–12 teachers' stress and burnout during the COVID-19 pandemic: A systematic review

Andrea Westphal<sup>1\*</sup>, Eva Kalinowski<sup>2</sup>, Clara Josepha Hoferichter<sup>2</sup> and Miriam Vock<sup>2</sup>

<sup>1</sup>Interdisciplinary Research on Teaching, Learning and School Development, University of Greifswald, Greifswald, Germany, <sup>2</sup>Empirical Research on Instruction and Intervention, University of Potsdam, Potsdam, Germany

We present the first systematic literature review on stress and burnout in K-12 teachers during the COVID-19 pandemic. Based on a systematic literature search, we identified 17 studies that included 9,874 K-12 teachers from around the world. These studies showed some indication that burnout did increase during the COVID-19 pandemic. There were, however, almost no differences in the levels of stress and burnout experienced by K-12 teachers compared to individuals employed in other occupational fields. School principals' leadership styles emerged as an organizational characteristic that is highly relevant for K-12 teachers' levels of stress and burnout. Individual teacher characteristics associated with burnout were K-12 teachers' personality, self-efficacy in online teaching, and perceived vulnerability to COVID-19. In order to reduce stress, there was an indication that stress-management training in combination with training in technology use for teaching may be superior to stressmanagement training alone. Future research needs to adopt more longitudinal designs and examine the interplay between individual and organizational characteristics in the development of teacher stress and burnout during the COVID-19 pandemic and beyond.

#### KEYWORDS

burnout, stress, COVID-19, pandemic, K-12 teachers, remote teaching

# Introduction

Between spring 2020 and summer 2021, teachers and students around the world experienced school closures as a result of the COVID-19 pandemic. Although school closures are not unknown historically—occurring, for instance, during the polio pandemic in 1916 (Meyers and Thomasson, 2021) and during the influenza pandemic in 2009 (Jackson et al., 2014)—the duration and global reach of school closures during this pandemic was historically unique. At the peak of the pandemic, about 1.5 billion students were affected by school closures (UNESCO, 2021). Empirical research has focused on the considerable consequences the COVID-19 pandemic has had for students' wellbeing (Asbury et al., 2020) and achievement, especially for students from families with low socioeconomic statuses (Hammerstein et al., 2021), thus widening existing social disparities (e.g., Westphal et al., 2016). Less attention has been paid to the question of how teachers have experienced the COVID-19 pandemic,

the related school closures, and the required shift to online teaching (Kim and Asbury, 2020). We aim to shed light on the struggles and strains that COVID-19 and the accompanying school closures posed for K-12 teachers, i.e., for teachers teaching in kindergarten (K) or in the first through the 12th grade (1–12). To achieve this, the present review synthesizes quantitative research on K-12 teachers' stress and burnout during the COVID-19 pandemic.

## Teacher stress and burnout

Teacher stress is a potential undesirable consequence of the COVID-19 school closures (UNESCO, 2021), emerging from issues such as uncertainties about the duration of school closures or teachers' lack of experience with remote teaching (e.g., Kim and Asbury, 2020). The question of how to tackle teacher stress and prevent teachers from leaving their profession as a result of burnout is not new to researchers, teacher educators, and stakeholders in educational policy (Abel and Sewell, 1999; OECD, 2020a).

Appraisal-based approaches to stress, such as the transactional model of stress and coping (Lazarus and Folkman, 1984; Chang, 2009), propose that teacher stress results from a teacher's perception or appraisal of an event or environment as being threatening, harmful, or as entailing stressors that exceed their coping resources. Repeated or prolonged exposure to stressors and inadequate coping strategies may make the symptoms of burnout more likely (Lazarus, 1999). Burnout is defined as a multidimensional "syndrome of emotional exhaustion, depersonalization, and reduced personal accomplishment" (Maslach et al., 1996, p. 4). Emotional exhaustion is seen as the core element of burnout (Maslach et al., 2001). It comprises physical fatigue and emotional depletion in the workplace and is the symptom most commonly reported by individuals who suffer from burnout (Maslach et al., 2001). Depersonalization is characterized by an indifference toward others in the working context, i.e., students and colleagues in a school. Reduced personal accomplishment describes the process of becoming less efficient in finishing important tasks at work. The Maslach Burnout Inventory, developed by Maslach and Jackson (1981), allows researchers to assess these three dimensions of burnout.

## Drivers of teacher stress and burnout

Up until the 1970's, workload, time pressure, and physical strain were seen as the essential drivers of distressing experiences in the workplace (Karasek, 1979). Building on this view, the demand-control model (Karasek, 1979) explained stress at work as resulting from a combination of high job demand and low job control. Demerouti et al. (2001) underlined the important role of other resources beyond job control, which they framed as

physical, organizational, social, and psychological factors in the workplace that may either facilitate the achievement of job goals, including individual growth and development, or ameliorate the detrimental consequences of job demands (Demerouti et al., 2001). The job-demands-resources model (Demerouti et al., 2001) integrates these definitions, suggesting that job demands increase the risk of burnout, while job resources can have both directly positive effects, decreasing the risk of burnout, as well as ameliorating effects that lessen the negative consequences of job demands. The job-demands-resources model stimulated research on the questions of "what' causes burnout?" and "who' gets burned out?" (Chang, 2009, p. 200).

Empirical research on the question of what causes teacher burnout has shown that discipline problems (meta-analysis by Aloe et al., 2014; Skaalvik and Skaalvik, 2017), low student motivation (e.g., Friedman, 1995; Skaalvik and Skaalvik, 2016, 2017), and a dissonance between teacher and student values (e.g., Skaalvik and Skaalvik, 2017) all play a crucial role in teacher burnout. In addition to this, time pressure or work overload may contribute to the development of teacher burnout (e.g., Goddard et al., 2006; Betoret and Artiga, 2010; Skaalvik and Skaalvik, 2010, 2011, 2017; Fernet et al., 2012). In terms of the question of "who gets burned out," meta-analyses has shown that teachers' personality traits-especially a high level of emotional stability and extraversion (Cramer and Binder, 2015; Kim et al., 2019)can make teachers less susceptible to burnout. In addition, teachers with higher self-efficacy in classroom management are less likely to be affected by burnout (meta-analysis by Aloe et al., 2014). Research findings are, however, inconsistent on the question of whether teachers' age, gender, and/or teaching experience make them more vulnerable to burnout (e.g., review by Chang, 2009; Mota et al., 2021).

Appraisal-based approaches to stress and burnout illustrate the interplay between personal characteristics and job characteristics. Consequently, more recent studies on burnout have shifted their attention to the question of "who' gets burned out in 'which' situations?" (Chang, 2009, p. 201). Most evidence on this question has been gathered in the context of the interplay between classroom disturbances, teacher characteristics, and burnout. For instance, a study by Dicke et al. (2015b) showed that teachers with higher levels of classroom-management self-efficacy were less susceptible to emotional exhaustion when teaching in schools with a higher level of classroom disturbances than those teachers who reported lower levels of self-efficacy (see also Evers et al., 2004).

# Challenges for teachers during the COVID-19 pandemic

The COVID-19 pandemic demanded profound changes in everyday teaching (Reimers and Schleicher, 2020) "likely to be cognitively and emotionally taxing for teachers" (Kim and



Asbury, 2020, p. 1,063). Teachers have had to quickly adapt their lessons to remote teaching, which may have been a considerable challenge for many. In 2018, i.e., prior to the pandemic, across all countries participating in the PISA study, one third of 15-year-old students were attending schools whose principals indicated that most of their teachers did not possess the relevant pedagogical and technical skills to utilize digital devices in their lessons (OECD, 2020b). Teachers' digital and pedagogical skills (as reported by school principals) varied substantially within countries, with socio-economically advantaged schools having considerably higher digital and pedagogical teacher skills than socio-economically disadvantaged schools (OECD, 2020b). What might have further complicated remote teaching is that a not inconsiderable number of students only had restricted home access to the internet and to computers (OECD, 2022a,b).

In addition to these issues, many teachers have had to face competing responsibilities when preparing their online lessons while caring for their own children at home, which often resulted in increased parenting stress and work overload (Hong et al., 2021). Given the high incidence of COVID-19 in many countries, we can also assume that a number of teachers have also had to take care of family members who had fallen ill. Other teachers might have even needed to cope with the death of family members, friends, or colleagues. During the months of lockdown, numerous teachers had to manage these challenges while being isolated from friends and family members. All of these factors may have contributed to remote teaching quality not always being optimal. Parents in a number of European countries stated that they were dissatisfied with the poor quality of homeschooling offer (Thorell et al., 2021). As a consequence, many teachers probably had to handle negative feedback from students and parents on top of their already complex workload. Thus, teachers have faced manifold challenges during the COVID-19 pandemic that may have exacerbated stress and even burnout.

The aim of the present review is to shift the spotlight from students to teachers and summarize the existing empirical findings on K-12 teachers' stress and burnout during the COVID-19 pandemic. The following questions guided our research:

- 1. To what extent did K-12 teachers' levels of stress and burnout increase during the COVID-19 pandemic?
- 2. Did K-12 teachers experience higher levels of stress and burnout than individuals employed in other occupational fields during the COVID-19 pandemic?
- 3. Which job and organizational characteristics were associated with higher levels of stress and burnout in K-12 teachers during the COVID-19 pandemic?
- 4. Which individual characteristics and activities were associated with higher levels of stress and burnout in K–12 teachers during the COVID-19 pandemic?

# Methods

## Inclusion criteria

Based on a preliminary literature search, we developed the following criteria for the inclusion of studies: studies (1) had to

have measured teacher burnout or stress during the COVID-19 pandemic (2) in quantitative terms and (3) had to focus on K-12 teachers. They had to be published (4) in English (5)between 2020 (when the pandemic began) and 2021 (when we conducted the literature search). For inclusion in our review on research question 1-which focuses on the effects of the COVID-19 pandemic on teacher stress and burnout-the studies also had to have a longitudinal design with one measurement before and one measurement during the COVID-19 pandemic. For inclusion in our review based on research question 2, the studies had to report differences between K-12 teachers and individuals working in other professions. For inclusion in our review based on research questions 3 and 4, the studies had to report the association with another construct (that was not teacher stress or burnout). We did not include intervention studies without control groups, reviews, or non-empirical studies, e.g., opinion papers.

### Literature search and selection of studies

When searching for relevant studies, we used a multistep process (see Figure 1). In a first step, we developed a comprehensive search string, including words to describe the COVID-19 pandemic, words to describe stress or burnout, and the term "teachers." We used the following search string: (Covid OR Corona OR "SARS-CoV-2" OR pandemic) AND teacher AND (stress OR distress OR burnout OR exhaustion OR disengagement OR depersonalization OR "reduced personal accomplishment" OR "reduced efficacy"). Using this syntax, we searched titles, abstracts, and keywords in the database Web of Science. The search was conducted in July 2021. There was no preselection of studies based on a rubric. To allow for the inclusion of studies that had not yet been accepted or had not undergone peer-review, we also searched the preprint archives EdArXiv, PsyArXiv, and SocArXiv, using the same search terms. This literature search yielded 157 studies.

The titles and abstracts of all 157 studies identified were thoroughly examined by the authors on the basis of the inclusion criteria. To test for interrater agreement, the first and second author each rated a subset of 20 studies. Inter-rater reliability was Cohen's d = 0.89. In case of disagreement, the authors discussed the studies in question until they reached consensus. During this first step, 41 studies were identified as being potentially eligible for our review. Nearly all of the studies that we excluded in this first step did either not focus on K-12 teachers, did not apply a quantitative research design or were not written in English. We subsequently read the full texts of all of the 41 eligible studies and decided upon inclusion based on our inclusion criteria.

To find additional relevant work, we conducted a backward reference search in the articles selected; that is to say, we examined whether other potentially relevant studies were cited in these articles. The selection process was repeated on the nine additional studies identified during this search. In total, 17 studies were selected for inclusion in our review during full-text screening. These studies were then coded by the first and second author and the coding was checked by a research assistant (see Table 1). Most of the studies that we excluded in this second step either had not measured teacher burnout or stress or had no K-12 teachers sample, which only became clear after reading the full-text.

The quality of the studies included in the review was independently rated by two of the authors based on eight quality indicators for non-intervention studies and 14 quality indicators for intervention studies (adapted from Hwang et al., 2017; see Table 2). In case of disagreement, studies were discussed until consensus was reached. We did not exclude any studies based on the quality ratings. Instead, these ratings serve as indicators of the overall quality of the research (see Tables 3, 4).

## Results

To give an overview of the included studies, we first present (3.1) the measures of K-12 teacher stress and burnout (3.2), the research designs, and (3.3) the teacher samples used in the studies. We then report (3.4) the study findings on changes in K-12 teachers' levels of stress and burnout during the COVID-19 pandemic and (3.5) differences in stress and burnout between K-12 teachers and individuals employed in other occupational fields. Finally, we outline findings on the relevance of (3.6.1) job and organizational characteristics and (3.6.2) individual characteristics. In Table 1, we present details about the time frame and the country, in which the study was conducted.

## Measures of K–12 teacher stress and burnout

Of the 17 studies included in our review, three studies assessed both teacher stress and burnout, nine studies just assessed teacher burnout, and five studies focused only on teacher stress. Of the 12 studies examining burnout, eight relied on Maslach's operationalization of burnout, applying the original Maslach Burnout Inventory (MBI; k = 6; Maslach et al., 1986) or the MBI-Educator Survey (k = 2; Maslach et al., 1996). Two studies (Panisoara et al., 2020; Carreon et al., 2021) selected and adapted items of the Oldenburg Burnout Inventory (Demerouti et al., 2003; both subscales: exhaustion and disengagement) to measure burnout in regard to distance learning. One study (Ma et al., 2021) administered an adapted version of the Job Burnout Inventory (Wang et al., 2003), a Chinese burnout inventory measuring the subscales passion burnout, energy burnout, and professional self-effectiveness burnout. Pressley (2021) used two teacher burnout subscales-assessing administration support

Code	References	Country	Sample size	Participants*	Time of data assessment**	Measure of Burnout/ Stress***	Measures of other relevant study constructs***	Statistical method	Results
A	Amri et al. (2020)	Morocco	N <sub>teachers</sub> = 125	$M_{age} = 38.6 (SD =$ 9.9); 57% female; only primary school teachers; professional seniority in years: $M$ = 13.9 (SD = 8.9)	Since Mar 2020: distance education in all educational establishments;	Arabic version of the MBI (Maslach and Jackson, 1981): EE, DP, sense of PA, 16 items out of org. 22 adapted to the context of Moroccan teachers; $\alpha \ge 0.75$	Requirements and resources related to distance education (developed by research team): workload, work-family conflicts, use and development of ICT (information and communication technologies) skills, social support; $\alpha \ge 0.71$ ; marital status: married, unmarried; age in years: 25–40, 41–59; professional seniority in years: < 20, $\ge$ 20; gender	Chi-square tests; logistic regression	Chi-square test: factors significantly linked to burnout: [high] workload, [high] work-family conflicts, [low] use and development of ICT skills and [low] social support, age over 41 years and professional seniority over 20 years, but not gender and marital status. Logistic regression: significant risk factors for burnout are the [low] use and development of ICT skills, [high] work-family conflict, [low] social support and [high] workload, but not age or professional seniority.
В	Carreon et al. (2021)	Philippines	N <sub>teachers</sub> = 1,069	Age in years: $56\% \le$ 34, 25% 35–44, 20% ≥ 45; 80% female; years of teaching experience: 74% 0–10, 16% 11–20, 10% ≥ 21	Jan–Feb 2021	Online Teaching Burnout Tool (Panisoara et al., 2020) to measure burnout caused by remote teaching, items adapted to the context of remote teaching; $\alpha =$ 0.90	(Ahorsu et al., 2020); $\alpha$ = 0.91; age; gender; teaching experience	in remote teaching burnout according to	Significant differences in remote teaching burnout for age between groups of $\leq$ 34 years ( $M = 2.95$ ) and $\geq$ 45 years ( $M = 3.24$ ) and between 15–44 years ( $M = 2.91$ ) and $\geq$ 45 years ( $M =$ 3.24), as well as for teaching experience between groups of 0–10 years ( $M =$ 2.93) and $\geq$ 21 years ( $M = 3.31$ ); no significant difference in remote teaching burnout according to gender. Significan correlation between fear of COVID-19 and remote teaching burnout ( $r = 0.44$ )

Frontiers in Psychology

(Continued)

### TABLE 1 (Continued)

Code	References	Country	Sample size	Participants*	Time of data assessment**	Measure of Burnout/ Stress***	Measures of other relevant study constructs***	Statistical method	Results
С	Collie (2021)	Australia	N <sub>teachers</sub> = 325	M <sub>age</sub> = 39 (SD = 12); 67% female, 31%	May 2020. During data collection period:	MBI-EE (Maslach and Jackson, 1981), shortened; Stress Related	Autonomy-Supportive Leadership (developed for this study) to	Bivariate correlations; structural equation modeling	EE significantly correlated with autonomy-supportive leadership and workplace buoyancy (-0.30 $\geq r$
				male, 2%	various stages of	to Change (Putwain and	measure job resource;	0	$\geq -0.34$ ), with somatic burden ( $r =$
				non-binary or other	Ũ	von der Embse, 2019),	Autonomy-Thwarting		0.35), autonomy-thwarting leadership,
				gender identity;	schooling in	three items adapted to be	Leadership (developed		neuroticism, and stress ( $0.50 \le r \le$
				48% primary school	Australia's states	relevant to general	for this study) to		0.59); all other correlations with EE
				teachers,	and territories; 41%	changes in teachers	measure job demand;		were non-significant. Stress significantly
				39% secondary	of teachers	work; $\omega \ge 0.78$	Workplace Buoyancy		correlated with autonomy-thwarting
				school teachers,	questioned were		(Martin and Marsh,		leadership, teaching half remotely,
				13% both primary	teaching fully		2008) to measure		urban/suburban school location (0.15 $\leq$
				and secondary	remotely due to		personal resource;		$r \leq 0.16$ ), openness, constraint,
				school teachers;	COVID-19, 21%		Somatic Symptom Scale		neuroticism and somatic burden (0.31 $\leq$
				years of teaching	were teaching half		(Gierk et al., 2014) to		$r \leq 0.48$ ), all other correlations with
				experience:	remotely due to		assess somatic burden;		stress were non-significant.
				M = 12 (SD = 11)	COVID-19, 29%		Big Five Personality		Direct significant associations of
					were teaching		Dimensions (Gosling		workplace buoyancy ( $\beta = -0.29$ ),
					in-person in school,		et al., 2003): openness,		neuroticism ( $\beta = 0.29$ ),
					2% were teaching		constraint, extraversion,		autonomy-thwarting leadership and
					remotely as usual		neuroticism; $\omega \ge 0.79$ ;		constraint (0.34 $\leq \beta \leq$ 0.46) with EE;
					and 6% were not		gender; teaching		significant indirect association of
					teaching due to		experience; school		autonomy-supportive leadership with
					COVID-19.		location: rural/remote,		EE, mediated by workplace buoyancy ( $\beta$
							urban/suburban;		= $-0.12$ ); all other associations with EE
							working situation:		were non-significant. Direct significant
							teaching fully remotely,		associations of gender [female] ( $\beta$
							half remotely, reduced		= $-0.13$ ), teaching half remotely ( $\beta =$
							work due to COVID-19		0.10), workplace buoyancy ( $\beta = -0.37$ ),
									openness, neuroticism (0.31 $\leq \beta \leq$
									0.33), and constraint ( $\beta=0.57)$ with
									stress; significant indirect association of
									autonomy-supportive leadership with

06

stress, mediated by workplace buoyancy ( $\beta = -0.16$ ); all other associations with

stress were non-significant.

Code	References	Country	Sample size	Participants*	Time of data assessment**	Measure of Burnout/ Stress***	Measures of other relevant study constructs***	Statistical method	Results
D	Liu et al. (2021)	China	N <sub>teachers</sub> = 449	M <sub>age</sub> = 36.7 ( <i>SD</i> = 2.3); 74% female; only high school teachers	Nov 2020–Jan 2021	MBI (Maslach and Jackson, 1981), shortened: EE, DP, low PA, response scale adapted (1 = very inconsistent, 5 = very consistent); $\alpha \ge 0.71$	Connor-Davidson Resilience Scale (CD-RISC; Connor and Davidson, 2003): confidence, optimism, strength; $\alpha = 0.96$ , $\alpha$ for subscales =0.66-0.93; Turnover Intention Scale (Price, 2001); $\alpha \ge 0.84$	Bivariate correlations; pairwise regressions; structural equation model	Job burnout (-0.38 $\geq r \geq -0.47$ ), EE (-0.36 $\geq r \geq -0.43$ ), DP (-0.33 $\geq r$ $\geq -0.47$ ) and low PA (-0.29 $\geq r \geq -0.36$ are significantly correlated with all dimensions of resilience; job burnout ( $r$ = 0.49), EE ( $r$ = 0.44), DP ( $r$ = 0.48) and low PA ( $r$ = 0.33) are significantly correlated with turnover intention. Dimensions of resilience significantly predict EE (-0.24 $\geq \beta \geq -0.38$ ), DP (-0.37 $\geq \beta \geq -0.45$ ) and low PA (-0.40 $\geq \beta \geq -0.50$ ); EE ( $\beta$ = 0.43), DP ( $\beta$ = 0.17) and low PA ( $\beta$ = 0.11) significantly predict turnover intention. Structural equation model: significant direct effects of resilience on job burnout ( $\lambda$ = -0.54) and of job burnou on turnover intention ( $\lambda$ = 0.52).
Ε	Ma et al. (2021)	China	N <sub>teachers</sub> = 351	67% female; 42% senior high school teachers, 44% junior high school teachers, 12% primary school teachers; years of teaching experience: 29% 15–20, 14% 10–15, 17% 5–10, 41% 0–5; 55% advanced school teachers	Aug 2020 during summer semester break [participants retrospectively reported their online TSE (Teacher Self-Efficacy) at the beginning (T <sub>retro</sub> 1) and end (T <sub>retro</sub> 2) of online teaching during school lockdown].	Job Burnout Inventory for Secondary Teachers (Wang et al., 2003), shortened: passion burnout, energy burnout, professional self-effectiveness burnout; $\alpha \ge 0.75$	Michigan Nurse Educators Sense of Efficacy for Online Teaching Survey (Robinia, 2008): TSE for online instruction, TSE for technology application in online teaching; Adaptability Scale (Martin et al., 2012); $\alpha \ge 0.78$	Bivariate correlations of burnout with TSE and adaptability at T <sub>retro</sub> 1 and with TSE at T <sub>retro</sub> 2	

Westphal et al.

10.3389/fpsyg.2022.920326

80

#### TABLE 1 (Continued)

Code	References	Country	Sample size	Participants*	Time of data assessment**	Measure of Burnout/ Stress***	Measures of other relevant study constructs***	Statistical method	Results
F	Mari et al. (2021)	Italy	$N_{\text{participants}} = 628$	$M_{age} = 42.3 (SD = 10.5); 78\%$ female; 26% practitioners (lawyer, psychologist, accountant etc.), 20% managers, 29% executive employees, 25% teachers	In China, majority of schools commenced online teaching in mid Feb 2020; gradual reopening of schools with de-escalation of COVID-19 situation; until mid Aug 2020, ~ 75% of students returned to schools. Apr 2020. Italian government imposed lockdown restrictions including school closures in Mar 2020; during data collection: all participants worked virtually.	Italian translation of the PSS (Cohen et al., 1983;	Groups: practitioners, managers, executive employees, teachers	One-way analysis of variance (ANOVA) comparing groups in terms of perceived stress; <i>post-hoc</i> analysis using Bonferroni correction	No significant differences in total PSS between groups; no significant differences in perceived self-efficacy between groups; significant differences in perceived helplessness: teachers have a significant higher score ( $M = 11.07$ , SD = 3.9) than managers ( $M = 9.79$ , $SD= 3.8$ ), apart from that no significant differences in perceived helplessness.

(Continued)

TABLE 1 (Continued)

Code	References	Country	Sample size	Participants*	Time of data assessment**	Measure of Burnout/ Stress***	Measures of other relevant study constructs***	Statistical method	Results
G	Oducado et al. (2021)	Philippines	N <sub>teachers</sub> = 105	M <sub>age</sub> = 33.9 (SD = 8.8); 85% female	Aug 2020	COVID-19 PSS (COVID-PSS-10; Pedrozo-Pupo et al., 2020); $\alpha = 0.83$	Single item on self-rated health (Haddock et al., 2006); single item on perceived risk of getting infected with COVID-19; gender; age	in perceived stress according to gender (Mann-Whitney <i>U</i> -test	Significant differences in perceived stress according to gender (male <i>Mean Rank</i> = 38.41; female <i>Mean Rank</i> = 55.62). Significant correlations of perceived stress with self-rated health ( $rho = -0.27$ ) and perceived risk of getting infected ( $rho = 0.42$ ), but not with age.
Н	Ozamiz- Etxebarria et al. (2021)	Spain (Basque Autonomous Community)	N <sub>teachers</sub> = 1,633	$M_{age} = 42.6$ ( $SD = 10$ ); 80% female; 19% pre-school teachers, 33% primary school teachers, 30% secondary school teachers, 6% bachelor studies teachers, 6% teachers for vocational training, 8% university studies teachers	Sep 2020. In Spain, schools and universities were closed in Mar 2020; in Sep 2020, most schools and universities reopened.	Stress subscale of Spanish version of Depression Anxiety and Stress Scale-21 (DASS-21; Ruiz et al., 2017); $\alpha \ge 0.75$	Teaching sector: pre-school, primary school, secondary school, bachelor studies, vocational training, university studies	Test of group differences in stress according to teaching sector (ANOVA)	No significant group differences in stree for teachers in different teaching sector

(Continued)

Code	References	Country	Sample size	Participants*	Time of data assessment**	Measure of Burnout/ Stress***	Measures of other relevant study constructs***	Statistical method	Results
Ι	Panisoara et al.	Romania	$N_{\text{teachers}} = 980$	Age in years: 20-68;	Apr 2020	Oldenburg Burnout	Work Tasks Motivation	Bivariate correlations	Significant correlations of burnout and
	(2020)			97% female	$[n_1 = 462];$	Inventory (OBI;	Scale for Teachers	(only for $n_2$ ); path	technostress with TPK self-efficacy,
					Apr-May 2020 [n <sub>2</sub>	Demerouti et al., 2003);	(WTMST; Fernet et al.,	analysis	intrinsic motivation and CI (-0.35 $\geq r$
					= 518].	Person-Technology-	2008) to measure		$\geq$ -0.55); significant correlation of
					In Romania, online	Enhanced Learning	intrinsic and extrinsic		burnout and technostress with extrinsic
					teaching was	Misfit Scale (P-TEL;	motivation, items were		motivation ( $r = 0.55$ ). Path analysis:
					mandatory in all	Wang et al., 2020) to	adapted; Continuance		significant, but weak direct effect of
					schools from 16	measure technostress;	Intention Scale (CI;		burnout and technostress on CI ( $\beta =$
					Mar 2020.	both instruments were	Akbulut, 2009; Wu and		0.06). Burnout and technostress were
						adapted to the context of	Chen, 2017; Wang et al.,		significantly affected by intrinsic
						online teaching and	2020) to measure		motivation ( $\beta = -0.36$ ) and extrinsic
						translated into	continuance intention to		motivation ( $\beta=0.48$ ), but not by TPK
						Romanian; $\alpha \ge 0.83$	use online instruction;		self-efficacy.
						[Based on the results of	Technological		
						exploratory factor	Pedagogical Knowledge		
						analysis, burnout and	(TPK) Self-Efficacy		
						technostress are	(Chuang et al., 2018;		
						combined into a single	Iliescu et al., 2019), items		
						construct for further	were modified;		
						analyses]	$\alpha \ge 0.88$ , except for		
							extrinsic motivation: $\alpha =$		
							0.68		

10.3389/fpsyg.2022.920326

Frontiers in Psychology

#### TABLE 1 (Continued)

Code	References	Country	Sample size	Participants*	Time of data assessment**	Measure of Burnout / Stress***	Measures of other relevant study constructs***	Statistical method	Results
	Pressley (2021)	United States	$N_{\text{teachers}} = 359$	Years of teaching	Oct 2020. During	Teacher Burnout Scale	COVID Anxiety Scale	Bivariate correlations;	Stress is significantly correlated with
				experience: $M =$	data collection	(Seidman and Zager,	(CAS; Lee, 2020); $\alpha =$	hierarchical multiple	anxiety the first week, anxiety using
				13.3 (SD = 9.1)	period: teachers	1986): subscales	0.90; 7 one-item anxiety	regression model	district technology, anxiety providing
					faced different	administrative support,	questions (Davey et al.,		virtual instruction (0.16 $\leq r \leq$ 0.25),
					teaching conditions,	stress; $\alpha \ge 0.80$	2007) focused on		current anxiety, anxiety communication
					including socially		teaching during fall		with parents, anxiety communicating
					distanced		2020: anxiety the first		with administrators and CAS (0.34 $\leq$
					classrooms, hybrid		week, anxiety using		$\leq$ 0.50), but not with teaching
					teaching, or 100%		district technology,		experience. Administrative support is
					virtual instruction.		anxiety providing virtual		significantly correlated with current
							instruction, current		anxiety, anxiety communicating with
							anxiety, anxiety		parents, CAS (0.14 $\leq r \leq$ 0.20) and
							communicating with		anxiety communicating with
							parents, anxiety		administrators ( $r = 0.54$ ), but not with
							communicating with		teaching experience and all other
							administrators; ethnicity;		teaching anxiety items. CAS ( $\beta = 0.31$
							location: rural, urban,		current anxiety ( $\beta = 0.35$ ), anxiety
							suburban; type of		communicating with parents ( $\beta=0.1$
							instruction: face-to-face,		administrative support ( $\beta = 0.21$ ), and
							hybrid, virtual		teaching experience ( $\beta=0.10)$ are
									significant predictors for stress, but no
									ethnicity, location, type of instruction
									and all other teaching anxiety items.

(Continued)

#### TABLE 1 (Continued)

Code	References	Country	Sample size	Participants*	Time of data assessment**	Measure of Burnout / Stress***	Measures of other relevant study constructs***	Statistical method	Results
К	Rabaglietti	Italy (IT) and	$N_{\text{teachers}} = 366$	$M_{\rm age} = 45.3$	Spring 2020.	PSS (Cohen et al., 1983),	Difficulties in Organizing	Bivariate correlations;	Significant correlations between PSS
	et al. (2021)	other		(SD = 10.4);	During data	wording of the	Distance Learning (DDL;	path analysis / mediation	and GSE (total sample $r=-0.35;$ IT $r$
		European		86% female;	collection period: in	introductory sentence	created <i>ad hoc</i> ); General	analyses;	= $-0.49$ ; OEC $r = -0.50$ ) and between
		countries		55% teachers from	IT, all teachers had	adapted to "since the	Self-Efficacy Scale (GSE;	test of differences	PSS and DDL (total sample $r = 0.45$ ; IT
		(OEC)		IT,	already been	period of social	Schwarzer and	between both samples	r = 0.49; OEC $r = 0.44$ ). Significant
				45% teachers from	teaching remotely	distancing;" $\alpha = 0.86$	Jerusalem, 1995; Sibilia		direct effect of DDL on PSS ( $B = 1.14$ ,
				OEC;	for several weeks; in		et al., 1995); $\alpha \ge 0.74$ ;		SE = 0.15) and of GSE on PSS ( <i>B</i>
				years of teaching	OEC, distance		sample groups: IT, OEC		= -0.56, <i>SE</i> = 0.07). Significant
				experience:	learning had just				indirect effect of DDL on PSS, mediated
				teachers from IT:	started, in some				by GSE ( $B = 0.42$ , $SE = 0.09$ ).
				M = 14.7	cases limited to				Significant difference between both
				(SD = 11.5),	certain school				samples: effect of GSE on PSS was
				teachers from OEC:	grades or				stronger for IT teacher (IT $B = -0.88$ ,
				M = 17.6 (SD =	geographical areas.				SE = 0.10; OEC $B = -0.41$ , $SE = 0.08$ ).
				10.9)					Neither the direct effect nor the indirect
									effect of DDL on PSS were significantly
									different between the two samples.

(Continued)

10.3389/fpsyg.2022.920326

Code	References	Country	Sample size	Participants*	Time of data assessment**	Measure of Burnout/ Stress***	Measures of other relevant study constructs***	Statistical method	Results
L	Sokal et al.	Canada	$N_{\text{teachers}} = 1,626$	Age in years:	Apr 2020 [N =	MBI for Educators	Teacher Sense of	Bivariate correlations	Significant correlations between
	(2020a)			3% < 25,	1,278];	(Maslach and Jackson,	Self-Efficacy Scale		exhaustion and resilience ( $r = -0.80$ ),
				14% 26–30,	Jun 2020 [ $N = 348$ ].		(Tschannen-Moran and		all dimensions of self-efficacy (-0.12 $\ge r$
				32% 31–40,	During data	1996): exhaustion,	Woolfolk Hoy, 2001):		$\geq$ -0.20), all dimensions of TATC (-0.10
				32% 41–50,	collection period:	cynicism, PA, response	efficacy with strategies,		$\geq r \geq -0.29$ ) and attitudes toward
				19% > 50;	all teachers were	scale adapted $(1 = a \text{ few})$	with behavior		technology ( $r = -0.25$ ). Significant
				84% female;	teaching remotely.	times since beginning	management, with		correlations between cynicism and
				years of teaching		teaching at home); $\alpha$ not			resilience ( $r = -0.30$ ), all dimensions of
				experience:		reported	Toward Technology		self-efficacy (-0.20 $\ge r \ge -0.32$ ) and all
				3% < 1, 15% 2–5,			(Edison and Geissler,		dimensions of TATC (-0.10 $\ge r$
				19% 6–10,			2003): subscale and		$\geq$ -0.22), but not with attitudes toward
				21% 11–15,			statement to reflect		technology. Significant correlations
				42% > 15			current change to		between PA and resilience ( $r = 0.24$ ), all
							technology-based		dimensions of self-efficacy (0.38 $\leq r \leq$
							teaching; Teacher		0.61), all dimensions of TATC (0.20 $\leq r$
							Attitudes Toward		$\leq$ 0.33) and attitudes toward technology
							Change (TATC) Scale		(r = 0.17).
							(Kin and Kareem, 2017):		
							cognitive, affective, and		
							behavioral responses to		
							change; resilience (Eddy		
							et al., 2019): subtraction		
							of a single item on		
							perceived stress from a		
							single item on perceived		
							coping with stress; $\boldsymbol{\alpha}$ not		
							reported		
							.1		Continued

Т
5
Ĕ
đ.
e.
2
Ρ
S
~
<u> </u>
ō
Ē.
ō
logy

14

TABLE 1 (Continued)

(2020b) 25, 15% 26-30, 32% During data 31-00, 33%, 41-50, collection period 1981, Malach et al., 1980, 50, all teachers were 1990; balance, time management, Loc of balance, time management, Loc of balance, time management, Loc of between exhaustion and time resources, technology management, Loc of between exhaustion and time resources, technology management, Loc of between exhaustion and time resources, technology management, Loc of between exhaustion and time management, Loc of between exhaustion 20% 11-15, 41% - 20% 11-15, 41% - 20% 11-15, 41% - 15	Code	References	Country	Sample size	*	Time of data assessment**	Measure of Burnout/ Stress***	Measures of other relevant study constructs***	Statistical method	Results
nealthy eating, and mindrulness (0 $r \leq 0.18$ ).	М		Canada	N <sub>teachers</sub> = 1,278	25, 15% 26-30, 32% 31-40, 33% 41-50, 18% > 50; 84% female; years of teaching experience: 3% < 1, 17% 2-5, 19% 6-10, 20% 11-15, 41% >	During data collection period: all teachers were	(Maslach and Jackson, 1981; Maslach et al., 1996): exhaustion, cynicism, PA, response scale adapted (1 = a few times since beginning teaching	demands: parental expectations, work/life balance, time management, lack of resources, technology issues; list of anticipated job resources: support from administrators, parents, peers, partner/family or friends, instruction on new methods or technology, exercise, sleep, healthy eating, meditation, prayer, counseling/therapy, journaling, mindfulness;	Bivariate correlations	management, technology issues and work/life balance $(0.31 \le r \le 0.45)$ , small correlations between exhaustion and parental expectations and lack of resources $(0.20 \le r \le 0.23)$ , between cynicism and time management, work/life balance and lack of resources $(0.10 \le r \le 0.13)$ , as well as between PA and lack of resources $(r = -0.24)$ . All other correlations of burnout with job demands $ r  \le 0.07$ . Correlations between burnout and job resources: small significant correlations between exhaustion and support from partner/family, support from friends, instruction on technology, and counseling/therapy $(0.10 \le r \le 0.15)$ , between cynicism and support from parents $(-0.10 \ge r \ge -0.11)$ , as well as between PA and support from administrators, support from parents, support from parents, support from partner/family, instruction on technology, exercise, healthy eating, and mindfulness $(0.10 \le$

Westphal et al.

TABLE 1 (Continued)

Code	References	Country	Sample size	Participants*	Time of data assessment**	Measure of Burnout/ Stress***	Measures of other relevant study constructs***	Statistical method	Results
									Very small, but significant correlations
									between exhaustion and support from
									administrators ( $r = -0.07$ ), support
									from peers, instruction on new methods,
									meditation, and journaling (0.06 $\leq r \leq$
									0.09), between cynicism and exercise,
									healthy eating, mindfulness (-0.06 $\geq r$
									${\geq}{-}0.07$ ), and counseling/the rapy ( $r=$
									0.09) as well as between PA and support
									from peers, instruction on new
									methods, meditation, prayer, and
									journaling (0.06 $\leq r \leq$ 0.09). All other
									correlations of burnout with job
									resources were non-significant.
1	Weißenfels	Germany	$N_{\text{teachers}} = 92.$	$M_{\rm age} = 40.2$	T1: Oct-Dec 2019;	MBI (Maslach et al.,	Scale for Teacher	Latent change regression	Significant means of difference scores
	et al. (2021)		$N_{\rm schools} = 23$	( <i>SD</i> = 9.6); 82%	T2: started mid May	1986):	Self-Efficacy (TSE;	models	for lack of accomplishment ( $M = 0.71$ ,
				female;	2020.	EE, DP, lack of	Pfitzner-Eden et al.,		SE = 0.15) and DP ( $M = 0.74$ , $SE =$
				58% primary school	In Germany,	accomplishment;	2014): classroom		0.23); no significant mean difference
				teachers,	schools were	$\alpha \geq$ 0.73, except for DP	management,		score for EE). Increase in MBI subscales
				42% secondary	gradually reopened	at T2: $\alpha = 0.68$	instructional strategies,		is related to less increase in TSE
				school teachers	after a period of		student engagement;		subscales (-0.13 $\geq r \geq -0.41$ ); significant
					online teaching in		Teacher Self-Efficacy for		correlation of TSE for using digital
					May 2020.		Using Digital Media;		media with the change in lack of
							Attitudes Toward		accomplishment ( $r = -0.21$ ), all other
							E-Learning (Mishra and		correlations between TSE for using
							Panda, 2007);		digital media and attitudes toward
							$\alpha \geq$ 0.77, except for TSE		e-learning respectively with changes in
							instructional strategies: $\alpha$		dimensions of burnout were
							$\geq 0.65$		non-significant.

(Continued)

10.3389/fpsyg.2022.920326

16

#### TABLE 1 (Continued)

Code	References	Country	Sample size	Participants*	Time of data assessment**	Measure of Burnout/ Stress***	Measures of other relevant study constructs***	Statistical method	Results
0	Zhou and Yao	China	$N_{\text{teachers}} = 751$	$M_{\rm age} = 40 \; (SD =$	Started Mar 2020.	Diagnostic and Statistical	Revised Received Social	Bivariate correlations;	Significant correlations of stress with all
	(2020)			8.4); 34% female;	During data	Manual of Mental	Support Questionnaire	path model	types of psychological needs (-0.22 $\geq r$
				secondary and	collection period:	Disorders (DSM)-5	(Zhen et al., 2018); Basic		${\geq}{-}0.30)$ and sense of control ( $r$
				primary school	all teachers were	Acute Stress Disorder	Psychological Needs		= -0.41), but not with social support.
				teachers	teaching remotely.	Diagnostic Criteria B	Scale (Sheldon and		Significant direct associations of stress
						(American Psychiatric	Niemiec, 2006): needs		with sense of control ( $\beta = -0.33$ ), and
						Association, 2013), 14	for autonomy,		the needs for autonomy ( $\beta=-0.15)$
						items; $\alpha = 0.86$	competence, relatedness;		and relatedness ( $\beta=-0.11),$ but not
							Sense of Control		with social support or needs for
							Subscale in Feelings of		competence. Significant indirect relation
							Safety Scale (An et al.,		of social support with stress via the
							2004); $\alpha \ge 0.80$		needs for autonomy or relatedness
									(-0.03 $\geq \beta \geq -0.04$ ), and $\textit{via}$ the paths
									from all types of psychological needs to
									sense of control (-0.01 $\geq\beta\geq$ –0.02).

\*Mean age and years of teaching, gender ratio, type of school, possibly focus on specific subject.

\*\*Month, year, possibly information about school closures in specific country and region and information about working conditions of teachers.

\*\*\*Name of scales: dimensions; reliability of measures.

MBI, Maslach Burnout Inventory; PSS, Perceived Stress Scale; EE, emotional exhaustion; DP, depersonalization; PA, personal accomplishment.

Percentages can add up to more than 100% due to rounding. Significant: p < 0.05. All studies used online surveys to collect data. Studies A (Amri et al., 2020) and J (Pressley, 2021) were brief manuscripts of five pages or less.

#### TABLE 2 Description of intervention studies included in the review.

Code References Country Sample size Participants\* Time of data Intervention (name, Measure of

					assessment**	duration and content)	burnout or stress***	other relevant study constructs***	method	
Р	Pozo-Rico	Spain	$N_{\text{teachers}} = 141$	$M_{\rm age} = 38.4~(SD$	T1: pretest two	14-week teacher training	Spanish version of PSS	None	Multivariate	Significant interaction
	et al. (2020)		(intervention	= 7.0);	weeks before	program; teacher training	(Cohen et al., 1983);		analysis of variance;	between evaluation time
			group = 70,	55% female;	intervention;	program intended to improve	Spanish version of MBI		univariate analysis	(pre-test and post-test) and
			control group =	primary school	T2: posttest two	stress management, prevent	(Maslach et al., 1986):		of variance of	intervention for all variables:
			71)	teachers; years of	weeks after	burnout in the teaching	EE, DP, PA; $\alpha \ge 0.74$		repeated measures	Compared to the changes in
				teaching	intervention.	profession, improve				the control group,
				experience: $M =$	During data	competency and use of ICT to				intervention group showed a
				13.1 (SD = 6.8)	collection period:	support teaching and learning				significant decrease in PSS
					Spanish population	and introduce pedagogical				(partial $\eta^2 = 0.66$ ), EE (partial
					was confined.	principles based on emotional				$\eta^2=$ 0.63), DP (partial $\eta^2=$
						intelligence into the classroom				0.76) and an increased sense
										of PA (partial $\eta^2 = 0.46$ ).
Q	Zadok-	Israel	$N_{\rm teachers} = 67$	$M_{\rm age} = 45;87\%$	T1: baseline; T2:	Inquiry-Based Stress				
	Gurman et al.		(intervention	female; years of	after intervention;	Reduction (IBSR)				
	(2021)		group $=$ 35,	teaching	intervention: Nov	intervention: 10 biweekly				
			control group =	experience: $M =$	2019-May 2020.	group meetings (2.5 h each)				
			32) dropouts $= 7$	17	Mar 2020: start of	and biweekly individual				
			(intervention		first lockdown due	sessions with a facilitator (1 h				
			group $= 3$ ,		to COVID-19	each) for 20 weeks; all sessions				
			control group =		pandemic.	were standardized according				
			4)			to a training manual;				
						intervention program was				
						moved to online format as of				
						Mar 2020; step 1: participants				
						identify stressful thoughts and				
						write them down;				

Measures of Statistical

Results

Code	References	Country	Sample size	Participants*	Time of data assessment**	Intervention (name, duration and content)	Measure of burnout or stress***	Measures of other relevant study constructs***	Statistical method	Results
						step 2: participants investigate	MBI (Maslach et al.,	None	Mixed model	Effects of IBSR intervention
						their stressful thoughts using	1996), shortened: EE, PA;		analysis: pre-post x	between the study groups:
						guided questions $\rightarrow$ enables	PSS (Cohen, 1986); $\alpha \ge$		group.	significant difference in EE
						them to question their	0.80			(Cohen's $d = 0.75$ ):
						automatic thoughts and				significantly less increase in
						examine their emotional and				EE in intervention group (T1
						physical responses during				<i>M</i> = 12.7, <i>SD</i> = 5.9; T2 <i>M</i> =
						stress-evoking situations, goal				18.3, $SD = 5.4$ ) than in
						is realization, not				control group (T1 $M = 9.7$ ,
						rationalization; step 3:				<i>SD</i> = 4.9; T2 <i>M</i> = 18.6, <i>SD</i> =
						participants identify possible				4.5); no significant differences
						evidence for the opposite of				in the change of PA and PSS
						the thought.				between intervention group
										and control group.

\*Mean age and years of teaching, gender ratio, type of school, possibly focus on specific subject.

\*\*Month, year, possibly information about school closures in specific country and region and information about working conditions of teachers. \*\*\*Name of scales: dimensions; reliability of measures.

MBI, Maslach Burnout Inventory; PSS, Perceived Stress Scale; EE, emotional exhaustion; DP, depersonalization; PA, personal accomplishment.

Significant: p < 0.05. All studies used online surveys to collect data.

References	Aims and objectives	Sufficient sample information	Reliability of burnout/ stress measures	Validity of burnout/ stress measures	Reliability of other relevant study constructs	Ethical consideration	Alignment of research question(s) and data analysis	Clear structure of manuscript
Amri et al. (2020)	3	3	3	1	3	1	2	2
Carreon et al. (2021)	3	2	3	1	3	1	2	2
Collie (2021)	3	3	3	3	3	3	3	3
Liu et al. (2021)	3	2	3	2	3	3	2	2
Ma et al. (2021)	3	3	3	3	3	2	1	3
Mari et al. (2021)	2	2	3	2	-	3	1	3
Oducado et al.	2	2	3	3	-	1	1	3
(2021)								
Ozamiz- Etxebarria et al. (2021)	2	3	3	3	-	3	3	3
Panisoara et al. (2020)	3	2	3	1	3	3	3	2
Pressley (2021)	2	2	3	2	3	1	1	3
Rabaglietti et al. (2021)	3	3	3	3	3	3	2	3
Sokal et al. (2020a)	3	3	1	3	1	3	1	2
Sokal et al. (2020b)	3	3	1	3	1	3	2	3
Weißenfels et al. (2021)	3	3	3	3	3	2	3	3
Zhou and Yao (2020)	3	2	3	3	3	3	3	3

TABLE 3 Quality ratings of non-intervention studies included in the review.

Aims and objectives: 3 = clear and comprehensible research question(s) or hypotheses; 2 = limitations in clarity and comprehensibility of research question(s) or hypotheses; 1 = no clear and comprehensible research question(s) or hypotheses.

Sufficient sample information, i.e., sample size, country, age, gender, school type, professional experience, teaching remotely: 3 =all information available or one of these aspects missing; 2 =two to three of these aspects missing; 1 =four or more of these aspects missing.

Reliability of burnout/stress measures: 3 = reliability reported and acceptable ( $\alpha \ge 0.65$ ); 2 = reliability reported but not acceptable ( $\alpha < 0.65$ ); 1 = reliability not reported.

Validity of burnout/stress measures: 3 = completely valid; 2 = minor limitations in validity; 1 = major limitations in validity.

Reliability of other relevant study constructs: 3 = reliability reported and acceptable ( $\alpha \ge 0.65$ ); 2 = reliability reported but not acceptable ( $\alpha < 0.65$ ); 1 = reliability not reported; – = no other scales used.

Ethical consideration: 3 = approval of ethics commission; 2 = no approval of ethics commission required according to the authors; 1 = no approval of ethics commission reported. Alignment of research question(s) and data analysis: <math>3 = robust analyses and data that answer research question(s) or hypotheses; 2 = minor limitations in data analyses; 1 = data

and/or analyses exhibit major limitations and do not answer research question(s) or hypotheses.

Clear structure of manuscript: 3 = clear structure according to APA-standards; 2 = minor limitations in structure according to APA-standards; 1 = major limitations in structure according to APA-standards.

and stress—of the Teacher Burnout Scale by Seidman and Zager (1986).

Of the eight studies measuring stress, four used the Perceived Stress Scale (PSS; Cohen et al., 1983) and one used an adapted version of this scale (COVID-PSS-10; Pedrozo-Pupo et al., 2020). One study (Ozamiz-Etxebarria et al., 2021) applied the Depression Anxiety and Stress Scale-21 (DASS-21; Ruiz et al., 2017), one study (Zhou and Yao, 2020) assessed diagnostic criteria of an acute stress disorder, based on in the Diagnostic and Statistical Manual of Mental Disorders (DSM-5; American Psychiatric Association, 2013), and one study (Collie, 2021) measured stress related to change (Putwain and von der Embse, 2019).

TABLE 4 Quality ratings of intervention studies included in the review.

References	Aims and objectives	Sufficient sample information	Random assignment of participants	Similarity between groups	Information about intervention	Measurement at appropriate times	Information about comparison conditions	Fidelity of intervention	Effect size reported	Reliability of burnout/stress measures	Validity of burnout/stress measures	Ethical consideration	Alignment of research question(s) and data analy	Clear structure of manuscript	
Pozo-Rico et al. (2020)	3	3	3	3	3	2	3	1	3	3	3	3	3	3	
Zadok-Gurman et al. (2021)	3	2	2	1	3	1	2	3	3	3	3	3	2	3	

Aims and objectives: 3 = clear and comprehensible research question(s) or hypotheses; 2 = limitations in clarity and comprehensibility of research question(s) or hypotheses; 1 = no clear and comprehensible research question(s) or hypotheses. Sufficient sample information, i.e., sample size, country, age, gender, school type, professional experience, teaching remotely: 3 = all information available or one of these aspects missing; 2 = two to three of these aspects missing; 1 = four or more of these aspects missing.

Random assignment of participants: 3 = participants were randomly assigned to conditions or control group was matched to treatment group; 2 = participants were non-randomly assigned to conditions and no matching prior to treatment; 1 =assignment to condition not described or vague.

Similarity between intervention and control groups at the start of the intervention: 3 = similarity of groups given or differences controlled for in analyses; 2 = limited similarity of groups; 1 = significant differences between groups not controlled for in analyses or no information on similarity of groups.

Information about intervention (e.g., name, duration, content): 3 = sufficient information; 2 = little information; 1 = no information.

Measurement of intervention effect at appropriate times: 3 = pre-, post- and follow-up-test conducted; 2 = pre- and post-test conducted, 1 = time of post-test not exactly reported.

Information about comparison conditions, 3 = sufficient information or no treatment; 2 = little information; 1 = no information.

Fidelity of intervention: 3 = good fidelity of implementation reported; 2 = limited fidelity of implementation reported; 1 = poor fidelity or no information on fidelity reported.

Effect size reported: 3 = reported; 2 = not reported, but can be calculated from other reported measures; 1 = not reported and no other measures allowing calculation.

Reliability of burnout / stress measures: 3 = reliability reported and acceptable ( $\alpha \ge 0.65$ ); 2 = reliability reported but not acceptable ( $\alpha < 0.65$ ); 1 = reliability not reported.

Validity of burnout/stress measures: 3 = completely valid; 2 = minor limitations in validity; 1 = major limitations in validity.

Ethical consideration: 3 = approval of ethics commission; 2 = no approval of ethics commission required according to the authors; 1 = no approval of ethics commission reported.

Alignment of research question(s) and data analyses: 3 = robust analyses and data that answer research question(s) or hypotheses; 2 = minor limitations in data and/or analyses; 1 = data and/or analyses exhibit major limitations and do not answer research question(s) or hypotheses.

Clear structure of manuscript: 3 = clear structure according to APA-standards; 2 = minor limitations in structure according to APA-standards; 1 = major limitations in structure according to APA-standards.

ysis

## **Research designs**

The majority of the studies (k = 14) included in our review applied a cross-sectional and non-experimental study design, surveying teachers once during the pandemic. One study (Weißenfels et al., 2021) surveyed teachers twice during the pandemic. Two studies (Pozo-Rico et al., 2020; Zadok-Gurman et al., 2021) applied intervention designs, in which changes in teachers' stress and burnout in an intervention group were compared to a control group.

## **Teacher samples**

A total of N = 9,874 teachers participated in the 17 studies included in the review. The number of participants per study ranged from 67 to 1,633. Participants were recruited in 20 countries all across the world, including the United States, Canada, Australia, China, Morocco, the Philippines, and a range of European countries. We present the teacher samples broken down by country in Table 5. Teachers' average age ranged from 33.9 to 45.3 years, 77.8% were female (ranging from 34.2% to 96.8%; k = 15; N = 9,358). Overall, 33.9% were primary school teachers (k = 7; N = 3,116). Five studies reported they recruited teachers from both primary and secondary schools (Zhou and Yao, 2020; Collie, 2021; Ma et al., 2021; Ozamiz-Etxebarria et al., 2021; Weißenfels et al., 2021). Two studies (Mari et al., 2021; Ozamiz-Etxebarria et al., 2021) compared K-12-teacher samples to samples of preschool teachers, university teachers, managers, and executive employees.

# Study findings on the changes in teacher stress and burnout during the pandemic

Two studies reported changes in teachers' stress and burnout levels during the pandemic compared to burnout levels prior to the pandemic (Weißenfels et al., 2021; control group in Zadok-Gurman et al., 2021). One study showed an increase in lack of accomplishment and depersonalization, but no change in emotional exhaustion (Weißenfels et al., 2021; T2 survey in May 2020; MBI; latent change regression), while the other study found an increase in emotional exhaustion (Cohen's d= 1.88),<sup>1</sup> but no change in personal accomplishment or stress (control group in Zadok-Gurman et al., 2021; T2 survey in May 2020; MBI).

#### TABLE 5 K-12 teachers samples broken down by country.

Country	$N_{ m K-12}$ teachers	%
Australia	325	3.3
Austria	15	0.2
Canada	2,904	29.4
China	1,551	15.7
France	13	0.1
Germany	109	1.1
Hungary	15	0.2
Ireland	18	0.2
Italy	357	3.6
Israel	67	0.7
Latvia	10	0.1
Liechtenstein	8	0.1
Lithuania	22	0.2
Morocco	125	1.3
Netherlands	8	0.1
Philippines	1,174	11.9
Portugal	17	0.2
Romania	980	9.9
Spain	1,797	18.2
United States	359	3.6
Australia	325	3.3
Total	9,874	100.0

Samples used in more than one publication were taken into account only once. Study participants who were not K-12 Teachers (e.g., managers) have been excluded.

# Study findings on the differences in stress and burnout between K–12 teachers and individuals employed in other occupational fields

Two studies examined differences between K–12 teachers' stress levels and stress levels in other professions. Ozamiz-Etxebarria et al. (2021) found no differences in stress levels experienced by K–12 teachers in comparison to preschool teachers' and university teachers' stress levels (assessed in September 2020; Spain). Mari et al. (2021) found no differences in the PSS-subscale perceived self-efficacy between teachers, managers, executive employees, and other practitioners (i.e., lawyers, psychologists, accountants; assessed in April 2020; Italy). On the PSS-subscale helplessness, teachers reported higher scores than managers did (Cohen's d = 0.33),<sup>2</sup> while there were no differences between teachers and the other professions.

<sup>1</sup> Cohen's *d* was calculated for the present review based on the descriptives reported by Zadok-Gurman et al. (2021). Correlation between pre- and post-test was not reported. Following the procedure developed by Fukkink and Lont (2007), we used an estimated correlation of r = 0.5.

<sup>2</sup> Cohen's *d* was calculated for the present review based on the descriptives reported by Mari et al. (2021).

## Study findings on the links between teacher stress and burnout and job, organizational, and individual characteristics

When presenting the study findings in the following, we will only include findings pertaining to teacher stress and burnout, although some studies reported additional results.

# Job characteristics and organizational characteristics

## Leadership

One study examined the role of leadership (Collie, 2021) and showed that autonomy-thwarting leadership was positively associated with emotional exhaustion (standardized beta = 0.46), but not with stress related to change. Autonomy-supportive leadership was not directly associated with emotional exhaustion or stress, but indirectly affected both stress and emotional exhaustion positively *via* workplace buoyancy.

#### Workload and amount of remote teaching

Two studies examined associations between teacher burnout and reduced work (hours per week) or self-reported workload (Amri et al., 2020; Collie, 2021), as well as the amount of remote teaching (Collie, 2021). Teacher burnout was associated with workload in one of the two studies. Having to teach a mix of inperson and online instruction was associated with higher stress, but not with emotional exhaustion (Collie, 2021).

### Job demands and resources

Two studies examined the associations between teacher stress and burnout and job demands (Rabaglietti et al., 2021) and resources (Sokal et al., 2020b). Higher emotional exhaustion was associated with higher parental expectations, a lack of resources, technology demands, time-management issues, difficulties in balancing home and teaching, and more resources on instruction and on new methods and technology (Sokal et al., 2020b). These job demands and resources were also positively associated with accomplishment and cynicism, although associations were smaller (Sokal et al., 2020b). Similar demands were associated with stress (Rabaglietti et al., 2021).

### School location

Two studies investigated the role of the school location (rural or remote vs. urban or suburban, Collie, 2021; rural vs. suburban vs. urban, Pressley, 2021) and found no association with the Teacher Burnout Scale for stress or emotional exhaustion when controlling for individual characteristics.

## Individual characteristics

# Teacher self-efficacy (for online instruction and digital media)

Five studies examined the role played in burnout by teacher self-efficacy (Sokal et al., 2020a; Weißenfels et al., 2021), teacher self-efficacy for online instruction (Panisoara et al., 2020; Ma et al., 2021), or self-efficacy for using digital media (Amri et al., 2020; Weißenfels et al., 2021). The results showed that lower teacher self-efficacy (for online instruction) was associated with higher lack of accomplishment and higher emotional exhaustion [three out of three studies; the fourth and fifth study (Amri et al., 2020; Panisoara et al., 2020) reported similar findings using an overall burnout score without distinguishing between the three dimensions]. Higher self-efficacy for using digital media was associated with less change in lack of accomplishment, but not with change in emotional exhaustion (in one out of one study). Relations with depersonalization were less consistent.

#### Attitudes toward, and anxiety around, technology

Two studies examined the relationship between attitudes toward technology and e-learning and burnout (Sokal et al., 2020a; Weißenfels et al., 2021) indicating negative crosssectional associations, but no associations with change in the three burnout dimensions. One study showed that higher levels of burnout were associated with a lower intention to keep on using online teaching tools in the future and with high extrinsic and low intrinsic motivation for online teaching (Panisoara et al., 2020). Anxiety of using technology and providing virtual instruction was the focus of one study that indicated a positive association with one of the two subscales of the Teacher Burnout Scale, namely stress (Pressley, 2021).

### Attitudes toward change and adaptability

Two studies examined the association between teacher burnout and teachers' attitudes toward change (Sokal et al., 2020a) and adaptability (Ma et al., 2021). The findings in both studies indicate that higher levels of teacher burnout are associated with less favorable attitudes toward change and adaptability.

#### Personality

Five studies researched the associations between teachers' Big Five personality traits (Collie, 2021), general self-efficacy (Rabaglietti et al., 2021), sense of control (Zhou and Yao, 2020), resilience (Sokal et al., 2020a; Liu et al., 2021), and teacher stress and burnout. These studies showed that higher levels of teacher burnout and stress were associated with higher neuroticism, lower general self-efficacy, sense of control, and resilience, while there was no significant association with extraversion. Greater openness was associated

with greater stress, but not with emotional exhaustion (Collie, 2021).<sup>3</sup>

#### Fear or self-rated risk of COVID-19 infection

Three studies studied associations between teacher stress or burnout and teachers' fear of COVID-19 (Carreon et al., 2021; Pressley, 2021) and self-rated risk of getting infected with COVID-19 (Oducado et al., 2021). Findings indicate that higher stress or burnout is associated with a higher level of fear and self-rated risk of getting infected.

#### Social support and basic psychological needs

Three studies examined the role of social support (Amri et al., 2020; Sokal et al., 2020b; Zhou and Yao, 2020). Social support was not associated with stress in one study (Zhou and Yao, 2020), but with burnout in two studies (Amri et al., 2020; Sokal et al., 2020b). One of the latter studies indicated that teachers with higher social support from family and friends experienced higher emotional exhaustion, but greater accomplishment ( $r \leq 0.15$ ; Sokal et al., 2020b), while the other study indicated that teachers with more social support experienced less symptoms of burnout (Amri et al., 2020). Although Zhou and Yao (2020) did not find a direct association, they showed that higher social support was indirectly associated with lower teacher stress due to a better fulfillment of teachers' basic psychological needs, i.e., higher autonomy, competence, and relatedness.

#### Teaching experience, age, and gender

Six studies examined the role of demographic characteristics in teacher stress and burnout [teaching experience: k = 4 (Amri et al., 2020; Carreon et al., 2021; Collie, 2021; Pressley, 2021); age: k = 3 (Amri et al., 2020; Carreon et al., 2021; Oducado et al., 2021); gender: k=4 (Amri et al., 2020; Carreon et al., 2021; Collie, 2021; Oducado et al., 2021)]. Older and more experienced teachers had higher burnout scores in two studies, while in the other three studies age and teaching experience were not associated with stress and burnout. Studies were inconclusive regarding the role of gender in stress and burnout.

### **Turnover** intention

One study examined the association of burnout and turnover intention, i.e., teachers' intention to quit teaching (Liu et al., 2021). In this study, all three burnout dimensions were associated with higher turnover intention.

#### Self-care activities and stress reduction programs

One study examined associations between teacher burnout and self-care activities indicating that mindfulness, healthy eating, and exercise were associated with higher accomplishment, while associations with other burnout dimensions were negligible (Sokal et al., 2020b). Two intervention studies examined the effects of an inquirybased stress reduction program (Zadok-Gurman et al., 2021; T1: prior to the pandemic; T2: during the pandemic) and of a program combining stress management strategies and training in technology use for teaching (Pozo-Rico et al., 2020; T1 and T2: during the pandemic). The combined program showed positive effects, indicating a decrease in stress, emotional exhaustion, and depersonalization, and an increase in personal accomplishment for the intervention group, while there were no changes in the control group (Pozo-Rico et al., 2020). The inquiry-based stress reduction program showed no differential effects in the intervention group and control group in terms of stress and personal accomplishment (Zadok-Gurman et al., 2021). There was a differential effect in emotional exhaustion, indicating a smaller increase in the intervention group than in the control group (Zadok-Gurman et al., 2021).

## Discussion

The present study sought to provide a systematic overview of the research into stress and burnout among K–12 teachers during the COVID-19 pandemic. We focused on studies that compared the level of stress and burnout teachers experienced before vs. during the COVID-19 pandemic. We also included studies investigating differences in the levels of stress and burnout experienced by K–12 teachers as compared to individuals employed in other occupational fields. In addition to this, we aimed to identify job and organizational characteristics associated with teacher stress and burnout, but also individual characteristics and activities potentially related to stress and burnout during the COVID-19 pandemic. Based on a systematic literature search, we identified 17 studies examining stress and burnout in 9,874 K–12 teachers.

As to the question of whether K–12 teachers' stress and burnout increased during the COVID-19 pandemic, only two studies out of 17 reported findings on the extent to which teachers' experienced burnout both before and during the COVID-19 pandemic (Weißenfels et al., 2021; control group in Zadok-Gurman et al., 2021). One study found evidence for an increase in lack of accomplishment and depersonalization, but no change in emotional exhaustion (Weißenfels et al., 2021; T2: May 2020; Germany). Another study indicated the reverse: that emotional exhaustion increased, but personal accomplishment and stress did not change (control group in Zadok-Gurman et al., 2021; T2: May 2020; Israel). One reason for these different findings in the two studies could be the different demands and

<sup>3</sup> Agreeableness and conscientiousness were combined into one latent factor, which the authors called "constraint," and which was positively associated with greater stress and emotional exhaustion, when controlling for the other personality traits, although, the bivariate correlation with emotional exhaustion was negligible.

resources in the two countries or samples under investigation, i.e., German teachers vs. Israeli teachers. From a theoretical point of view, the findings by Zadok-Gurman et al. (2021) are in line with the job demands-resources model (Demerouti et al., 2001), which posits that, of the three burnout dimensions, emotional exhaustion develops first, while depersonalization and lack of accomplishment evolve later on. On the other hand, emotional exhaustion is seen as a consequence of work overload, while reduced personal accomplishment is thought to develop when there is a lack of resources (Maslach et al., 2001).

Weißenfels et al. (2021) argue that work overload may not have been the key factor in teachers' experience of the COVID-19 pandemic. Instead, they claim, teachers were lacking information—especially at the start of the pandemic (Kim and Asbury, 2020)—which may have led to reduced levels of personal accomplishment, with teachers creating an emotional distance from their work (Weißenfels et al., 2021). It may also be the case that, at the start of the pandemic, teachers may have activated all of their resources to successfully cope with remote teaching, and the negative consequences of greater emotional exhaustion may have only emerged later on (Kim and Asbury, 2020). Last but not least, while remote teaching posed a number of challenges, some teachers may have had a positive experience of more flexible working—and in some respect less strain—finding that they could work effectively from home (Kim and Asbury, 2020).

On the question of whether K-12 teachers have experienced higher levels of stress and burnout during the COVID-19 pandemic than individuals employed in other occupational fields, two studies found almost no differences between stress levels experienced by K-12 teachers in comparison to teachers in preschools and universities (Ozamiz-Etxebarria et al., 2021) and in comparison to managers, executive employees, and other practitioners (Mari et al., 2021). The only difference that emerged was that K-12 teachers' scores on the PSS-subscale of helplessness were higher than those reported by managers.

When interpreting these results, we need to take into account the time of measurement and regional differences. Ozamiz-Etxebarria et al. (2021) conducted their study when schools and universities had already reopened. The study presumably did not capture potential differences in the stress levels of teachers in different sectors that may have emerged in response to online teaching. The results of Mari et al. (2021) may be limited by the fact that the number of teachers from Southern Italy—which was less affected by the pandemic than Northern Italy—was disproportionately high. The authors did not control for these regional differences and could therefore have underestimated K-12 teachers' actual levels of stress. There were no studies examining differences in burnout levels of K-12 teachers and individuals employed in other occupational fields.

Which job and organizational characteristics relate to K-12 teachers' levels of stress and burnout during the COVID-19 pandemic? Results indicate that school principals' leadership practices are closely associated with teachers'

emotional exhaustion (Collie, 2021). Autonomy-thwarting practices, comprising pressure and controlling behaviors, were associated with higher levels of emotional exhaustion in teachers; the association was large in size ( $\beta = 0.46$  in a structural equation model, controlling for workload, teachers' personality characteristics, and demographics; Collie, 2021). In contrast, supportive practices, comprising empowerment and understanding, fostered workplace buoyancy or the ability to deal with challenges at work. Workplace buoyancy, in turn, contributed to lower levels of stress and burnout (Collie, 2021). In another study, Sokal et al. (2020b) examined various job demands and resources. Moderate associations only emerged between K-12 teachers' emotional exhaustion and time management, balancing home life and teaching, as well as technology issues (all other bivariate correlations were below 0.30; see also Rabaglietti et al., 2021 for similar findings). Reduced work and the amount of remote teaching were only negligibly related to teachers' stress and burnout (Amri et al., 2020; Collie, 2021). Teachers working in rural as compared to urban or suburban schools experienced similar levels of stress and burnout (Collie, 2021; Pressley, 2021). Taken together, the studies show that having to quickly prepare materials for online teaching while working from home and managing childcare responsibilities were relevant sources of emotional exhaustion (Sokal et al., 2020b). One way school principals can thus support teachers is by avoiding demanding practices and providing a supportive school climate (Collie, 2021).

We now come to the question of which individual characteristics and activities relate to K-12 teachers' levels of stress and burnout during the COVID-19 pandemic. The findings show that teacher self-efficacy in online learning environments were closely associated with teachers' emotional exhaustion and lack of accomplishment (Panisoara et al., 2020; Sokal et al., 2020a; Ma et al., 2021; Weißenfels et al., 2021).<sup>4</sup> Beyond cross-sectional findings, teachers experienced a lower increase in these dimensions of burnout during the pandemic when their teaching self-efficacy showed a greater increase (Weißenfels et al., 2021). In a similar vein, higher self-efficacy in using digital media was accompanied by a smaller increase in lack of accomplishment, although it was not associated with a change in emotional exhaustion (see also Amri et al., 2020; Pressley, 2021; Weißenfels et al., 2021). This is in line with previous research indicating that teachers who perceive the classroom as more controllable will use better instructional strategies, have favorable teaching experiences, and experience

<sup>4</sup> Even though two of the studies (Sokal et al., 2020a; Weißenfels et al., 2021) surveyed teachers in terms of their self-efficacy without focusing on online learning environments, teachers supposedly reported on their self-efficacy in these online environments (as the measurement took place while teachers were teaching remotely; for a similar suggestion see Weißenfels et al., 2021).

less stress and burnout (Dicke et al., 2014). Given that many teachers had to acquire skills in remote teaching practically overnight (OECD, 2020b; Reimers and Schleicher, 2020), the relevance of teacher self-efficacy in online learning for teacher stress and burnout is comprehensible. In contrast, there was no evidence that attitudes toward e-learning were associated with changes in burnout (Weißenfels et al., 2021; see also mixed evidence in Pressley, 2021; but Amri et al., 2020). Thus, negative attitudes toward e-learning may not make teachers as susceptible to burnout as low teacher self-efficacy in online teaching.

Cross-sectional evidence indicated that teachers were less likely to experience burnout during the COVID-19 pandemic when they had more favorable attitudes toward change and adaptability (Sokal et al., 2020a; Ma et al., 2021), higher general self-efficacy, emotional stability, sense of control, and resilience (Sokal et al., 2020a; Zhou and Yao, 2020; Collie, 2021; Liu et al., 2021; Rabaglietti et al., 2021). These findings are consistent with meta-analyses conducted prior to the pandemic indicating that teachers' personalities-especially a high level of emotional stability-makes them less vulnerable to burnout (Cramer and Binder, 2015; Kim et al., 2019). Although it may seem likely that social support would make teachers less susceptible to burnout, especially during the COVID-19 pandemic, findings on the role of social support for teacher stress and burnout were contentious (Amri et al., 2020; Sokal et al., 2020b; Zhou and Yao, 2020). Previous research has already shown that the link between social support and burnout is weak (e.g., meta-analysis by Halbesleben, 2006). Work-related support, for instance, has been found to be more crucial in reducing burnout than non-workrelated support (Halbesleben, 2006; Fiorilli et al., 2019). Studies therefore need to operationalize social support in a clear manner in order to disclose the links between social support and burnout.

Teaching experience, age, and gender were not consistently associated with teacher stress and burnout (Amri et al., 2020; Carreon et al., 2021; Collie, 2021; Oducado et al., 2021; Pressley, 2021). Differences in the strength of these associations could be explained by the time of data collection and the different countries in which the studies were conducted. Teachers who felt more at risk of getting infected with COVID-19 experienced higher levels of stress and burnout (Carreon et al., 2021; Oducado et al., 2021; Pressley, 2021). Thus, teachers living in areas that were more affected by the pandemic or teachers with health issues were more likely to suffer from stress and burnout during this period. Finally, findings indicated that teachers experiencing higher levels of burnout had a higher intention of quitting teaching (Liu et al., 2021). Turnover intentions may have been a result of burnout, but may also have existed prior to the pandemic thus impeding teachers' ability to adapt to remote teaching.

One study indicated that self-care activities, such as mindfulness, healthy eating, and exercise, can be helpful in maintaining personal accomplishment, but the associations were small (Sokal et al., 2020b). The intervention studies indicate that a program combining stress management and training in technology use can effectively reduce stress and burnout (Pozo-Rico et al., 2020), while stress management training alone may not be sufficient (Zadok-Gurman et al., 2021). Although Zadok-Gurman et al. (2021) found that emotional exhaustion increased to a lesser extent in the intervention group than in the control group, the effect was most likely due to higher starting values in the intervention group, which they did not control for in their analyses. While these findings are in line with previous research showing that training in instructional strategies may be more effective than stress management training (e.g., Dicke et al., 2015a), they need to be interpreted cautiously as stress management training programs differ in their effectiveness (Kröll et al., 2017), studies were conducted in different countries (Spain vs. Israel) and the time of measurement differed in both studies (baseline prior to the pandemic in Zadok-Gurman et al., 2021; baseline during the pandemic in Pozo-Rico et al., 2020). Nevertheless, Pozo-Rico et al. (2020) results are in line with research demonstrating that teachers with high teaching self-efficacy in online learning environments experience less stress and burnout (Panisoara et al., 2020; Sokal et al., 2020a; Ma et al., 2021; Weißenfels et al., 2021).

# Limitations and implications for future research

In terms of the measures used, we found that some studies condensed and adapted self-report measures of teacher stress and burnout in order to, for instance, assess the stress that teachers experienced when using technology for online teaching (e.g., Panisoara et al., 2020; Carreon et al., 2021; Ma et al., 2021). Future studies should put more effort into validating these measures. In addition, 14 out of 17 of the studies used crosssectional designs, and all studies relied on self-report measures. The lack of longitudinal studies is consistent with the review on teacher burnout by Madigan and Kim (2021), who found that only four out of 14 studies-conducted prior to the COVID-19 pandemic-applied a longitudinal study design. Although baseline measures may not be available, because the pandemic could not be foreseen, prospective research could shed light on the longitudinal relationship between teacher stress and burnout and job and organizational characteristics, as well as individual teacher characteristics during the ongoing pandemic.

Future studies should aim to complement ratings of teacher self-efficacy with class-level aggregated ratings of instructional quality that represent a shared perspective from all students in the classroom (Lüdtke et al., 2009). When examining job and organizational characteristics, school-level-aggregated ratings of teaching staff could be insightful (e.g., Kalinowski et al., 2022). In line with the job demands-resources model (Demerouti et al., 2001), buffering effects of job resources moderating the negative consequences of demands should also be examined. Moreover, although some of the studies included in this review assessed both individual and organizational characteristics (e.g., Sokal et al., 2020b; Collie, 2021), they did not aim to identify the interplay of these characteristics. This kind of research design could help answer the question of "who' gets burned out in 'which' situations" during a global pandemic (Chang, 2009, p. 201). While our review provides a systematic overview on individual and organization characteristics that may be relevant in the development of teacher stress and burnout during the pandemic, it lacks quantitative statistical tests. To test for publication bias and more precisely describe mean effect sizes meta-analyses may be insightful.

### Practical implications and conclusion

The present systematic review is based on 17 studies examining stress and burnout in 9,874 K-12 teachers from 20 countries. Most studies focus on the role of individual teacher characteristics for teacher stress and burnout. Studies imply that K-12 teachers' personality, teacher self-efficacy in online teaching, and feeling vulnerable to COVID-19 have been crucial factors in stress and burnout among teachers during the pandemic. On the organizational level, there is some indication that when school principals contribute to a supportive school climate and avoid demanding practices, teachers experience less stress and burnout. In addition, interventions for teachers may potentially be most effective in reducing stress and burnout when they combine stress management and training in technology use. These findings can be seen as important hypotheses that need to be thoroughly examined in intervention studies, using randomized-control designs. Taken together, school principals' leadership coupled with teacher training-aimed at improving stress management and teachers' self-efficacy in online teaching-could help decrease teacher stress and burnout during the ongoing COVID-19 pandemic.

# Data availability statement

The original contributions presented in the study are included in the article/supplementary material, further inquiries can be directed to the corresponding author.

# Author contributions

AW designed and directed the project, conducted the literature search, and took the lead in writing the manuscript. EK was involved in planning the work. AW and EK decided upon inclusion of the initial studies. CH and AW rated the quality of the studies. CH prepared the tables. EK, CH, and MV provided critical feedback and helped shape the manuscript. All authors contributed to the article and approved the submitted version.

# Funding

Funded by the Deutsche Forschungsgemeinschaft (DFG, German Research Foundation) - Projekt nummer 491466077.

## Acknowledgments

We thank Ben Fergusson for his editorial assistance. We would also like to thank Nicola Schattka for her help with preparing the tables.

# **Conflict of interest**

The authors declare that the research was conducted in the absence of any commercial or financial relationships that could be construed as a potential conflict of interest.

# Publisher's note

All claims expressed in this article are solely those of the authors and do not necessarily represent those of their affiliated organizations, or those of the publisher, the editors and the reviewers. Any product that may be evaluated in this article, or claim that may be made by its manufacturer, is not guaranteed or endorsed by the publisher.

# References

Abel, M. H., and Sewell, J. (1999). Stress and burnout in rural and urban secondary school teachers. *J. Educ. Res.* 92, 287–293. doi: 10.1080/00220679909597608

Ahorsu, D. K., Lin, C. Y., Imani, V., Saffari, M., Griffiths, M. D., and Pakpour, A. H. (2020). The fear of COVID-19 scale: development and initial validation. *Int. J. Mental Health Addict*. 2020, 1–9. doi: 10.1037/t78404-000

Akbulut, Y. (2009). Investigating underlying components of the ICT indicators measurement scale: the extended version. *J. Educ. Comput. Res.* 40, 405–427. doi: 10.2190/EC.40.4.b

Aloe, A. M., Shisler, S. M., Norris, B. D., Nickerson, A. B., and Rinker, T. W. (2014). A multivariate meta-analysis of student misbehavior and teacher burnout. *Educ. Res. Rev.* 12, 30–44. doi: 10.1016/j.edurev.2014. 05.003

American Psychiatric Association (2013). Diagnostic and Statistical Manual of Mental Disorders, 5th Edn. Arlington, VA: American Psychiatric Association.

<sup>\*</sup>Amri, A., Abidli, Z., Elhamzaoui, M., Bouzaboul, M., Rabea, Z., and Ahami, A. O. T. (2020). Assessment of burnout among primary teachers in confinement during the COVID-19 period in Morocco: case of the Kenitra. *Pan Afr. Medi. J.* 35, 92. doi: 10.11604/pamj.supp.2020.35.2. 24345

An, L., Cong, Z., and Wang, X. (2004). Research of high school students' security and the related factors. *Chin. Mental Health J.* 18, 717–719.

Asbury, K., Fox, L., Deniz, E., Code, A., and Toseeb, U. (2020). How is COVID-19 affecting the mental health of children with special educational needs and disabilities and their families? *J. Autism Dev. Disorders* 51, 1772–1780. doi:10.1007/s10803-020-04577-2

Betoret, F. D., and Artiga, A. G. (2010). Barriers perceived by teachers at work, coping strategies, self-efficacy and burnout. *Spanish J. Psychol.* 13, 637–654. doi: 10.1017/S1138741600002316

\*Carreon, T. R., Rotas, E., Cahapay, M. B., Garcia, K. A., Amador, R. M., and Anoba, J. L. (2021). Fear of COVID-19 and remote teaching burnout of Philippine K to 12 teachers. *Int. J. Educ. Innov.* 15, 552–567. doi: 10.46661/ijeri.5853

Chang, M.-L. (2009). An appraisal perspective of teacher burnout: examining the emotional work of teachers. *Educ. Psychol. Rev.* 21, 193–218. doi: 10.1007/s10648-009-9106-y

Chuang, H.-H., Ho, C.-J., Weng, C.-Y., and Liu, H.-C. (2018). High school students' perceptions of English teachers' knowledge in technology-supported class environments. *Asia-Pacific Educ. Res.* 27, 197–206. doi: 10.1007/s40299-018-0378-1

Cohen, S. (1986). Contrasting the hassles scale and the perceived stress scale. Who's really measuring appraised stress? Am. Psychol. 41, 716–718. doi: 10.1037/0003-066X.41.6.716

Cohen, S., Kamarck, T., and Mermelstein, R. (1983). A global measure of perceived stress. J. Health Soc. Behav. 24, 385-396. doi: 10.2307/2136404

\*Collie, R. J. (2021). COVID-19 and teachers' somatic burden, stress, and emotional exhaustion: examining the role of principal leadership and workplace buoyancy. *AERA Open* 7, 1–15. doi: 10.1177/2332858420986187

Connor, K. M., and Davidson, J. R. T. (2003). Development of a new resilience scale: the Connor-Davidson Resilience Scale (CD-RISC). *Depres. Anxiety* 18, 76–82. doi: 10.1002/da.10113

Cramer, C., and Binder, K. (2015). Zusammenhänge von Persönlichkeitsmerkmalen und Beanspruchungserleben im Lehramt. Ein internationales systematisches review [the relationship between personality traits and burnout among teachers. an international systematic review]. Zeitschrift für Erziehungswissenschaft 18, 101–123. doi: 10.1007/s11618-014-0605-3

Davey, H. M., Barratt, A. L., Butow, P. N., and Deeks, J. J. (2007). A one-item question with a Likert or Visual Analog Scale adequately measured current anxiety. *J. Clin. Epidemiol.* 60, 356–360. doi: 10.1016/j.jclinepi.2006.07.015

Demerouti, E., Bakker, A. B., Nachreiner, F., and Schaufeli, W. B. (2001). The job demands-resources model of burnout. *J. App. Psychol.* 86, 499–512. doi: 10.1037/0021-9010.86.3.499

Demerouti, E., Bakker, A. B., Vardakou, I., and Kantas, A. (2003). The convergent validity of two burnout instruments: a multitrait-multimethod analysis. *Eur. J. Psychol. Assessment* 19, 12–23. doi: 10.1027/1015-5759.19.1.12

Dicke, T., Elling, J., Schmeck, A., and Leutner, D. (2015a). Reducing reality shock: the effects of classroom management skills training on beginning teachers. *Teach. Teacher Educ.* 48, 1–12. doi: 10.1016/j.tate.2015.01.013

Dicke, T., Parker, P. D., Holzberger, D., Kunina-Habenicht, O., Kunter, M., and Leutner, D. (2015b). Beginning teachers' efficacy and emotional exhaustion: Latent changes, reciprocity, and the influence of professional knowledge. *Contemp. Educ. Psychol.* 41, 62–72. doi: 10.1016/j.ccdpsych.2014.11.003

Dicke, T., Parker, P. D., Marsh, H. W., Kunter, M., Schmeck, A., and Leutner, D. (2014). Self-efficacy in classroom management, classroom disturbances, and emotional exhaustion: a moderated mediation analysis of teacher candidates. *J. Educ. Psychol.* 106, 569–583. doi: 10.1037/a0035504

Eddy, C. L., Herman, K. C., and Reinke, W. M. (2019). Single-item teacher stress and coping measures: concurrent and predictive validity and sensitivity to change. *J. School Psychol.* 76, 17–32. doi: 10.1016/j.jsp.2019.05.001 Edison, S. W., and Geissler, G. L. (2003). Measuring attitudes towards general technology: antecedents, hypotheses and scale development. J. Target. Measurem. Anal. Market. 12, 137–156. doi: 10.1057/palgrave.jt.5740104

Evers, W. J. G., Tomic, W., and Brouwers, A. (2004). Burnout among teachers: students' and teachers' perceptions compared. *School Psychol. Int.* 25, 131–148. doi: 10.1177/0143034304043670

Fernet, C., Guay, F., Senécal, C., and Austin, S. (2012). Predicting intraindividual changes in teacher burnout: the role of perceived school environment and motivational factors. *Teach. Teacher Educ.* 28, 514–525. doi: 10.1016/j.tate.2011.11.013

Fernet, C., Senécal, C., Guay, F., Marsh, H., and Dowson, M. (2008). The work tasks motivation scale for teachers (WTMST). *J. Career Assessment* 16, 256–279. doi: 10.1177/1069072707305764

Fiorilli, C., Benevene, P., De Stasio, S., Buonomo, I., Romano, L., Pepe, A., et al. (2019). Teachers' burnout: the role of trait emotional intelligence and social support. *Front. Psychol.* 10, 2743. doi: 10.3389/fpsyg.2019. 02743

Fossati, A. (2010). Scala Per Lo Stress Percepito [Italian translation of the Perceived Stress Scale]. Department of Psychology at Carnegie Mellon University, Laboratory for the Study of Stress, Immunity, and Disease. Available online at: https://www.cmu.edu/dietrich/psychology/stress-immunitydisease-lab/scales/.doc/italian\_pss\_10\_with\_info.doc (accessed March 18, 2022).

Friedman, I. A. (1995). Student behavior patterns contributing to teacher burnout. J. Educ. Res. 88, 281-289. doi: 10.1080/00220671.1995.9941312

Fukkink, R. G., and Lont, A. (2007). Does training matter? A meta-analysis and review of caregiver training studies. Early Childhood Res. Q. 22, 294–311. doi: 10.1016/j.ecresq.2007.04.005

Gierk, B., Kohlmann, S., Kroenke, K., Spangenberg, L., Zenger, M., Brähler, E., et al. (2014). The Somatic Symptom Scale-8 (SSS-8): a brief measure of somatic symptom burden. *J. Am. Med. Assoc. Int. Medi.* 174, 399–407. doi: 10.1001/jamainternmed.2013.12179

Goddard, R., O'Brien, P., and Goddard, M. (2006). Work environment predictors of beginning teacher burnout. *Br. Educ. Res. J.* 32, 857–874. doi: 10.1080/01411920600989511

Gosling, S. D., Rentfrow, P. J., and Swann, W. B. Jr., (2003). A very brief measure of the big-five personality domains. *J. Res. Person.* 37, 504–528. doi: 10.1016/S0092-6566(03)00046-1

Haddock, C. K., Poston, W. S., Pyle, S. A., Klesges, R. C., Vander Weg, M. W., Peterson, A., et al. (2006). The validity of self-rated health as a measure of health status among young military personnel: evidence from a cross-sectional survey. *Health Q. Life Outcomes* 4, 57. doi: 10.1186/1477-7525-4-57

Halbesleben, J. R. B. (2006). Sources of social support and burnout: a metaanalytic test of the conservation of resources model. *J. App. Psychol.* 91, 1134–1145. doi: 10.1037/0021-9010.91.5.1134

Hammerstein, S., König, C., Dreisörner, T., and Frey, A. (2021). Effects of COVID-19-related school closures on student achievement – a systematic review. *Front. Psychol.* 12, 746289. doi: 10.3389/fpsyg.2021.746289

Hong, X., Liu, Q., and Zhang, M. (2021). Dual stressors and female pre-school teachers' job satisfaction during the COVID-19: the mediation of work-family conflict. *Front. Psychol.* 12, 691498. doi: 10.3389/fpsyg.2021.691498

Hwang, Y. S., Bartlett, B., Greben, M., and Hand, K. (2017). A systematic review of mindfulness interventions for in-service teachers: A tool to enhance teacher wellbeing and performance. *Teach. Teach. Educ.* 64, 26–42. doi: 10.1016/j.tate.2017.01.015

Iliescu, D., Popa, M., and Dimache, R. (2019). The Romanian adaptation of the international personality item pool: IPIP-Ro. *Psihologia Resurselor Umane* 13, 83–112.

Jackson, C., Mangtani, P., and Vynnycky, E. (2014). Impact of School Closures on an Influenza Pandemic: Scientific Evidence Base Review. London: Department of Health. Available online at: https://assets.publishing.service.gov. uk/government/uploads/system/uploads/attachment\_data/file/316203/School\_ Closures\_Evidence\_review.pdf (accessed March 18, 2022).

Kalinowski, E., Jurczok, A., Westphal, A., and Vock, M. (2022). Welche individuellen und institutionellen Faktoren begünstigen die Kooperation von Grundschullehrkräften? [Which individual and institutional factors facilitate collaboration between teachers in primary schools?] Zeitschrift für Erziehungswissenschaft. p. 1–31. doi: 10.1007/s11618-022-01081-4

Karasek R. A. Jr. (1979). Job demands, job decision latitude, and mental strain: implications for job redesign. *Admin. Sci. Q.* 24, 285–308. doi: 10.2307/2392498

Kim, L. E., and Asbury, K. (2020). "Like a rug had been pulled from under you": the impact of COVID-19 on teachers in England during the first six weeks of the UK lockdown. *Br. J. Educ. Psychol.* 90, 1062–1083. doi: 10.1111/bjep.12381

Kim, L. E., Jörg, V., and Klassen, R. M. (2019). A meta-analysis of the effects of teacher personality on teacher effectiveness and burnout. *Educ. Psychol. Rev.* 31, 163–195. doi: 10.1007/s10648-018-9458-2

Kin, T. M., and Kareem, O. A. (2017). Measuring teacher attitudes towards change: an empirical validation. *Int. J. Manage. Educ.* 11, 437–469. doi: 10.1504/IJMIE.2017.086909

Kröll, C., Doebler, P., and Nüesch, S. (2017). Meta-analytic evidence of the effectiveness of stress management at work. *Eur. J. Work Org. Psychol.* 26, 677–693. doi: 10.1080/1359432X.2017.1347157

Lazarus, R. S. (1999). Stress and Emotion: A New Synthesis. New York, NY: Springer Publishing Company.

Lazarus, R. S., and Folkman, S. (1984). Stress, Appraisal, and Coping. New York, NY: Springer Publishing Company.

Lee, S. A. (2020). Coronavirus anxiety scale: a brief mental health screener for COVID-19 related anxiety. *Death Stu.* 44, 393–401. doi: 10.1080/07481187.2020.1748481

<sup>\*</sup>Liu, F., Chen, H., Xu, J., Wen, Y., and Fang, T. (2021). Exploring the relationships between resilience and turnover intention in Chinese high school teachers: considering the moderating role of job burnout. *Int. J. Environ. Res. Pub. Health* 18, 6418. doi: 10.3390/ijerph18126418

Lüdtke, O., Robitzsch, A., Trautwein, U., and Kunter, M. (2009). Assessing the impact of learning environments: how to use student ratings of classroom or school characteristics in multilevel modeling. *Contemp. Educ. Psychol.* 34, 120–131. doi: 10.1016/j.cedpsych.2008.12.001

<sup>\*</sup>Ma, K., Chutiyami, M., Zhang, Y., and Nicoll, S. (2021). Online teaching selfefficacy during COVID-19: changes, its associated factors and moderators. *Educ. Inform. Technol.* 26, 6675–6697. doi: 10.1007/s10639-021-10486-3

Madigan, D. J., and Kim, L. E. (2021). Does teacher burnout affect students? A systematic review of its association with academic achievement and student-reported outcomes. Int. J. Educ. Res. 105, 101714. doi: 10.1016/j.ijer.2020.101714

<sup>\*</sup>Mari, E., Lausi, G., Fraschetti, A., Pizzo, A., Baldi, M., Quaglieri, A., et al. (2021). Teaching during pandemic: a comparison in psychological wellbeing among smart working professions. *Sustainability* 13, 4850. doi: 10.3390/su13094850

Martin, A. J., and Marsh, H. W. (2008). Workplace and academic buoyancy: psychometric assessment and construct validity amongst school personnel and students. *J. Psychoeduc. Assess.* 26, 168–184. doi: 10.1177/0734282907313767

Martin, A. J., Nejad, H., Colmar, S., and Liem, G. A. D. (2012). Adaptability: conceptual and empirical perspectives on responses to change, novelty and uncertainty. J. Psychol. Counsellors Schools 22, 58-81. doi: 10.1017/jgc.2012.8

Maslach C., Jackson S. E., and Leiter M. P. (1996). *Maslach Burnout Inventory*, 3rd Edn. Palo Alto CA: Consulting Psychologists Press.

Maslach, C., and Jackson, S. E. (1981). The measurement of experienced burnout. J. Org. Behav. 2, 99–113. doi: 10.1002/job.4030020205

Maslach, C., Jackson, S. E., and Leiter, M. P. (1986). *Maslach Burnout Inventory*, 2nd Edn. Palo Alto, CA: Consulting Psychologists Press.

Maslach, C., Schaufeli, W. B., and Leiter, M. P. (2001). Job burnout. Ann. Rev. Psychol. 52, 397–422. doi: 10.1146/annurev.psych.52.1.397

Meyers, K., and Thomasson, M. A. (2021). Can pandemics affect educational attainment? evidence from the polio epidemic of 1916. *Cliometrica* 15, 231–265. doi: 10.1007/s11698-020-00212-3

Mishra, S., and Panda, S. (2007). Development and factor analysis of an instrument to measure faculty attitude towardss e-learning. *Asian J. Dist. Educ.* 5, 27–33. Available online at: https://www.learntechlib.org/p/185134/

Mota, A. I., Lopes, J., and Oliveira, C. (2021). Burnout in Portuguese teachers: a systematic review. *Eur. J. Educ. Res.* 10, 693–703. doi: 10.12973/eu-jer.10.2.693

<sup>\*</sup>Oducado, R. M., Rabacal, J., Moralista, R., and Tamdang, K. (2021). Perceived stress due to COVID-19 pandemic among employed professional teachers. *Int. J. Educ. Res. Innov.* 15, 305–316. doi: 10.2139/ssrn.3743860

OECD. (2020a). TALIS 2018 Results: Vol. 2. Teachers and School Leaders as Valued Professionals. Paris: OECD.

OECD. (2020b). PISA 2018 Results: Vol. 5. Effective Policies, Successful Schools. Paris: OECD.

OECD. (2022a). Access to Computers From Home (Indicator). OECD.

OECD. (2022b). Internet Access (Indicator). OECD.

\*Ozamiz-Etxebarria, N., Berasategi Santxo, N., Idoiaga Mondragon, N., and Dosil Santamaría, M. (2021). The psychological state of teachers during the COVID-19 crisis: the challenge of returning to face-to-face teaching. *Front. Psychol.* 11, 620718. doi: 10.3389/fpsyg.2020.620718 \*Panisoara, I. O., Lazar, I., Panisoara, G., Chirca, R., and Ursu, A. S. (2020). Motivation and continuance intention towards online instruction among teachers during the COVID-19 pandemic: the mediating effect of burnout and technostress. *Int. J. Environ. Res. Pub. Health* 17, 8002. doi: 10.3390/ijerph17218002

Pedrozo-Pupo, J. C., Pedrozo-Cortés, M. J., and Campo-Arias, A. (2020). Perceived stress associated with COVID-19 epidemic in Colombia: An online survey. *Cadernos de Saúde Pública* 36, e00090520. doi: 10.1590/0102-311x00090520

Pfitzner-Eden, F., Thiel, F., and Horsley, J. (2014). An adapted measure of teacher self-efficacy for preservice teachers: exploring its validity across two countries. *Zeitschrift für Pädagogische Psychol.* 28, 83–92. doi: 10.1024/1010-0652/a000125

\*Pozo-Rico, T., Gilar-Corb,í, R., Izquierdo, A., and Castejón, J.-L. (2020). Teacher training can make a difference: tools to overcome the impact of COVID-19 on primary schools. *An experimental study. Int. J. Environ. Res. Pub. Health* 17, 8633. doi: 10.3390/ijerph17228633

\*Pressley, T. (2021). Factors contributing to teacher burnout during COVID-19. Educ. Res. 50, 325–327. doi: 10.3102/0013189X211004138

Price, J. L. (2001). Reflections on the determinants of voluntary turnover. *Int. J. Manpower* 22, 600–624. doi: 10.1108/EUM000000006233

Putwain, D. W., and von der Embse, N. P. (2019). Teacher self-efficacy moderates the relations between imposed pressure from imposed curriculum changes and teacher stress. *Educ. Psychol.* 39, 51–64. doi: 10.1080/01443410.2018.15 00681

\*Rabaglietti, E., Lattke, L. S., Tesauri, B., Settanni, M., and De Lorenzo, A. (2021). A balancing act during Covid-19: teachers' self-efficacy, perception of stress in the distance learning experience. *Front. Psychol.* 12, 644108. doi: 10.3389/fpsyg.2021.644108

Reimers, F. M., and Schleicher, A. (2020). Schooling Disrupted, Schooling Rethought: How the COVID-19 Pandemic Is Changing Education. OECD Publishing. Available online at: https://read.oecd-ilibrary.org/view/?ref= 133\_133390-1rtuknc0hiandtitle=Schooling-disrupted-schooling-rethought-How-the-Covid-19-pandemic-is-changing-education (accessed March 18, 2022).

Robinia, K. A. (2008). Online Teaching Self-Efficacy of Nurse Faculty Teaching in Public, Accredited Nursing Programs in the State of Michigan. Doctoral dissertation, Retrieved from ScholarWorks at Western Michigan University database (No. 811) (Kalamazoo, MI).

Ruiz, F. J., García-Martín, M. B., Suárez-Falcón, J. C., and Odriozola-González, P. (2017). The hierarchical factor structure of the spanish version of depression anxiety and stress scale–21. *Int. J. Psychol. Psychol. Ther.* 17, 97–105.

Schwarzer, R., and Jerusalem, M. (1995). "Generalized self-efficacy scale," in *Measures in Health Psychology: A User's Portfolio*, eds J. Weinman, S. Wright, and M. Johnston (Windsor: NFER-Nelson), 35–37.

Seidman, S. A., and Zager, J. (1986). The teacher burnout scale. *Educ. Res. Q.* 11, 26–33.

Sheldon, K. M., and Niemiec, C. P. (2006). It's not just the amount that counts: balanced need satisfaction also affects well-being. *J. Pers. Soc. Psychol.* 91, 331–341. doi: 10.1037/0022-3514.91.2.331

Sibilia, L., Schwarzer, R., and Jerusalem, M. (1995). *Italian adaptation of the General Self-Efficacy Scale* [Resource document]. Ralf Schwarzer at Freie Universität Berlin. Available online at: http://userpage.fu-berlin.de/%7Ehealth/ italian.htm (accessed March 18, 2022).

Skaalvik, E. M., and Skaalvik, S. (2010). Teacher self-efficacy and teacher burnout: a study of relations. *Teach. Teacher Educ.* 26, 1059–1069. doi: 10.1016/j.tate.2009.11.001

Skaalvik, E. M., and Skaalvik, S. (2011). Teacher job satisfaction and motivation to leave the teaching profession: relations with school context, feeling of belonging, and emotional exhaustion. *Teach. Teacher Educ.* 27, 1029–1038. doi: 10.1016/j.tate.2011.04.001

Skaalvik, E. M., and Skaalvik, S. (2016). Teacher stress and teacher self-efficacy as predictors of engagement, emotional exhaustion, and motivation to leave the teaching profession. *Creative Educ.* 7, 1785–1799. doi: 10.4236/ce.2016.713182

Skaalvik, E. M., and Skaalvik, S. (2017). Dimensions of teacher burnout: relations with potential stressors at school. *Soc. Psychol. Educ.* 20, 775–790. doi: 10.1007/s11218-017-9391-0

\*Sokal, L. J., Eblie Trudel, L., and Babb, J. (2020a). Canadian teachers' attitudes toward change, efficacy, and burnout during the COVID-19 pandemic. *Int. J. Educ. Res. Open* 1, 100016. doi: 10.1016/j.ijedro.2020.100016

\*Sokal, L. J., Eblie Trudel, L. G., and Babb, J. C. (2020b). Supporting teachers in times of change: the job demands-resources model and teacher burnout during the COVID-19 pandemic. *Int. J. Contemp. Educ.* 3, 67–74. doi: 10.11114/ijce.v3i2.4931

Thorell, L. B., Skoglund, C., De la Pena, A. G., Baeyens, D., Fuermaier, A. B. M., Groom, M. J., et al. (2021). Parental experiences of homeschooling during the COVID-19 pandemic: differences between seven European countries and between children with and without mental health conditions. *Eur. Child Adolesc. Psychiat.* 2021, dsy57. doi: 10.31234/osf.io/dsy57

Tschannen-Moran, M., and Woolfolk Hoy, A. (2001). Teacher efficacy: capturing an elusive construct. *Teach. Teacher Educ.* 17, 783–805. doi: 10.1016/S0742-051X(01)00036-1

UNESCO (2021). Education: From Disruption to Recovery. UNESCO. Available online at: https://en.unesco.org/covid19/educationresponse# durationschoolclosures (accessed March 18, 2022).

Wang, G.-X., Liu, C.-J., and Wu, X.-C. (2003). Development of educator burnout inventory. *Psychol. Dev. Educ.* 3, 82–86.

Wang, X., Tan, S. C., and Li, L. (2020). Technostress in university students' technology-enhanced learning: an investigation from multidimensional person-environment misfit. *Comput. Hum. Behav.* 105, 106208. doi: 10.1016/j.chb.2019.106208

\*Weißenfels, M., Klopp, E., and Perels, F. (2021). Changes in teacher burnout and self-efficacy during the COVID-19 pandemic: interrelations and elearning variables related to change. *Front. Educ.* 6, 736992. doi: 10.31234/osf.io/ 54wub Westphal, A., Becker, M., Vock, M., Maaz, K., Neumann, M., and McElvany, N. (2016). The link between teacher-assigned grades and classroom socioeconomic composition: The role of classroom behavior, motivation, and teacher characteristics. *Contemp. Educ. Psychol.* 46, 218–227. doi: 10.1016/j.cedpsych.2016.06.004

Wu, B., and Chen, X. (2017). Continuance intention to use MOOCs: integrating the technology acceptance model (TAM) and task technology fit (TTF) model. *Comput. Hum. Behav.* 67, 221–232. doi: 10.1016/j.chb.2016.10.028

\*Zadok-Gurman, T., Jakobovich, R., Dvash, E., Zafrani, K., Rolnik, B., Ganz, A. B., et al. (2021). Effect of Inquiry Based Stress Reduction (IBSR) intervention on well-being, resilience and burnout of teachers during the COVID-19 pandemic. *Int. J. Environ. Res. Pub. Health* 18, 3689. doi: 10.3390/ijerph18073689

Zhen, R., Quan, L., and Zhou, X. (2018). How does social support relieve depression among flood victims? *The contribution of feelings of safety, self-disclosure, and negative cognition. J. Affective Disord.* 229, 186–192. doi: 10.1016/j.jad.2017.12.087

\*Zhou, X., and Yao, B. (2020). Social support and acute stress symptoms (ASSs) during the COVID-19 outbreak: deciphering the roles of psychological needs and sense of control. *Eur. J. Psychotraumatol.* 11, 1779494. doi: 10.1080/20008198.2020.1779494

\* indicates studies included in the review.