Check for updates

OPEN ACCESS

EDITED AND REVIEWED BY Pablo Fernández-Berrocal, University of Malaga, Spain

*CORRESPONDENCE Gabriele Giorgi ⊠ gabriele.giorgi@unier.it Nicola Mucci ⊠ nicola.mucci@unifi.it

RECEIVED 13 April 2025 ACCEPTED 21 April 2025 PUBLISHED 09 May 2025

CITATION

Giorgi G, Ariza-Montes A, Mucci N and Di Fabio A (2025) Editorial: New professionalism and the future of work: interdisciplinary perspectives on transformations in business-health relationships, volume II. *Front. Psychol.* 16:1610961. doi: 10.3389/fpsyg.2025.1610961

COPYRIGHT

© 2025 Giorgi, Ariza-Montes, Mucci and Di Fabio. This is an open-access article distributed under the terms of the Creative Commons Attribution License (CC BY). The use, distribution or reproduction in other forums is permitted, provided the original author(s) and the copyright owner(s) are credited and that the original publication in this journal is cited, in accordance with accepted academic practice. No use, distribution or reproduction is permitted which does not comply with these terms.

Editorial: New professionalism and the future of work: interdisciplinary perspectives on transformations in business-health relationships, volume II

Gabriele Giorgi^{1*}, Antonio Ariza-Montes², Nicola Mucci^{3,4*} and Annamaria Di Fabio⁵

¹Department of Health and Life Sciences, European University of Rome, Rome, Italy, ²Social Matters Research Group, Universidad Loyola Andalucía, Seville, Spain, ³Department of Experimental and Clinical Medicine, University of Florence, Florence, Italy, ⁴Specialist Occupational Medicine Unit, Careggi University Hospital, Florence, Italy, ⁵Department of Education, Languages, Intercultures, Literatures and Psychology (Psychology Section), University of Florence, Florence, Italy

KEYWORDS

professional competencies (PCs), future of work (FoW), vocational training, workplace wellbeing, organizational culture (OC), digital transformation (DT), mental health, occupational health

Editorial on the Research Topic

New professionalism and the future of work: interdisciplinary perspectives on transformations in business-health relationships, volume II

Introduction

This Research Topic represents a second volume of the Research Topic "New Professionalism and the Future of Work: Interdisciplinary Perspectives on Transformations in Business-Health Relationships" (Giorgi et al., 2019).

Around the world, the nature and meaning of work are rapidly evolving with fast and profound changes. These changes are driven by pressing innovations, technological and communication transformations, and social changes and these transformations are expected to shape the future of work. The concept of the classic workplace is also deeply changing, due to new emerging professions connected to digital work and technology leading to the development of new skills, the need of upskilling and reskilling and of a continuing professional development (Li, 2024; Le et al., 2024; Fan and Moen, 2023).

The seven manuscripts published in this Research Topic are both empirical contributions and reviews, involving multiple work professions. The manuscripts, when considered together, bring out two relevant aspects. First, professional competencies have a significant impact on workers' performance and well-being. Given that both new skills are required, a new professionalism appears fundamental. Second, vocational training seems to

be crucial. Training programs should be provided across different organizational settings and professions targeting both the new generation and elderly workers.

Overview of Articles in this Research Topic

The research findings emphasize the necessity of interdisciplinary approaches and evidence-based strategies to optimize business excellence and psychological wellbeing in workplace. Particularly, the development of professional competencies, the value of workplace mental health, the impact of occupational conditions on suicide prevention, the importance of organizational culture and the management of organizational identification highlight the imperative for healthy, sustainable, and human-centered work models for the future of work (Di Fabio and Cooper, 2023).

The study conducted by Ježková Petrů and Zychová looks into the vital skills needed for social service managers and what shapes their growth. By surveying various social service organizations in the Czech Republic, the study puts in light two main areas of competency: socio-legal counseling, along with analytical and conceptual skills, and the realms of diagnostics and social prevention.

The paper by Zientz et al. evaluates how a structured brain health training program affects workplace wellbeing and burnout levels. Over a six-month period, 193 employees participated in brief cognitive strategies and personalized coaching. After the program, 75% of participants reported improvements in their brain health, with those more engaged in the training experiencing better emotional balance and less job-related exhaustion.

As reported by Llosa et al., suicide appears as a pressing public health issue, pointing out its complex nature and the absence of universally effective prevention methods. Drawing on Abrutyn's psychosocial and holistic model, this research brings together recent empirical findings, stressing the need to incorporate occupational factors into suicide prevention strategies.

The study conducted by Hu investigates how work-family culture relates to job satisfaction within Chinese higher education institutions, focusing on the mediating role of organizational justice. Data from 1,075 faculty members and 972 administrative employees reveal that work-family culture significantly influences perceptions of organizational justice, which, in turn, mediates its effect on job satisfaction. These findings highlight the critical role of work-family culture.

The study of Wang et al. dive into how the psychological age climate influences the motivation of older workers in China. By analyzing data from 1,094 employees aged 50 to 70, the findings show that a supportive age climate boosts motivation, mainly through job autonomy and social support. Interestingly, factors like job design tailored to aged workers' skills and ergonomic working conditions didn't have a significant impact.

Abebe Boe et al., evaluate the level of professionalism among 405 nurses in Hawassa, Ethiopia. It reveals a moderate level of

professionalism, shaped by factors such as education, professional memberships, work experience, and advanced qualifications. The findings point to a clear need for focused interventions to enhance professional standards and ongoing training programs in nursing.

The paper by Rovetta et al., through a review, discuss how team and organizational identification affects wellbeing, behavior, and effectiveness, using Social Identity Theory as a framework. While strong identification can boost employee wellbeing, overidentification with a specific team, as opposed to the organization as a whole, can lead to dysfunctional dynamics and reduce organizational effectiveness.

Conclusion

As encapsulated in the guiding principle of the *Business@Health Laboratory* at the European University of Rome and at the *Work and Organizational Psychology for Healthy Organizations Laboratory* at the University of Florence:

"Business cannot exist without workers' health, and workers' health is business."

This Research Topic of research provides valuable insights to guide organizations and policymakers in shaping a productive, healthy, and human-centered future of work with a peculiar focus on continuing professional development.

Author contributions

GG: Writing – original draft, Writing – review & editing. AA-M: Writing – original draft, Writing – review & editing. NM: Writing – original draft, Writing – review & editing. ADF: Writing – original draft, Writing – review & editing.

Conflict of interest

The authors declare that the research was conducted in the absence of any commercial or financial relationships that could be construed as a potential conflict of interest.

The author(s) declared that they were an editorial board member of Frontiers, at the time of submission. This had no impact on the peer review process and the final decision.

Publisher's note

All claims expressed in this article are solely those of the authors and do not necessarily represent those of their affiliated organizations, or those of the publisher, the editors and the reviewers. Any product that may be evaluated in this article, or claim that may be made by its manufacturer, is not guaranteed or endorsed by the publisher.

References

Di Fabio, A., and Cooper, C. L. (eds.). (2023). Psychology of Sustainability and Sustainable Development in Organizations. Routledge Taylor & Francis Group. doi: 10.4324/9781003212157

Fan, W., and Moen, P. (2023). The future(s) of work? Disparities around changing job conditions when remote/hybrid or returning to working at work. *Work Occup.* 52, 91–129. doi: 10.1177/07308884231203668

Giorgi, G., Mucci, N., Di Fabio, A., and Ariza-Montes, A. (2019) Editorial: New professionalism and the future of work: interdisciplinary perspectives on transformations in business-health relationships. Front. Psychol. 10:2193. doi: 10.3389/fpsyg.2019.02193

Le, K. B. Q., Sajtos, L., Kunz, W. H., and Fernandez, K. V. (2024). The future of work: understanding the effectiveness of collaboration between human and digital employees in service. *J. Serv. Res.* 28, 186–205. doi: 10.1177/10946705241229419

Li, L. (2024). Reskilling and upskilling the future-ready workforce for industry 4.0 and beyond. *Inform. Syst. Front.* 26, 1697–1712. doi: 10.1007/s10796-022-103 08-y